



# **WEGAGEN BANK, s. c.**

2014/15 Annual Report



**Your Partner in Development**

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# Wegagen at a Glance

## Who We Are

Wegagen Bank S.C was established on June 11, 1997. It came into being thanks to 16 visionary founding members who recognized the critical role that financial institutions would play to create a sustainable economic development and raised an initial capital of Birr 30 million. As at June 30, 2015, the paid up capital of the Bank reached Birr 1.5 billion. The number of Shareholders is now 2,280.

## Vision

“To be one of the ten most reputable and competent banks in Africa by the year 2025.”

## Mission Statement

### Our Mission is to:-

- Provide wide range of innovative and customer focused financial products and services.
- Employ state-of-the-art Information Technology with a view to boost operational excellence.
- Be the employer of choice by creating conducive working environment wherein employees achieve their career aspirations.
- Promote Corporate Social Responsibility, Good Governance and Compliance with applicable laws, rules & regulations.

## Core Values

- Honesty, Integrity and Loyalty
- Service Excellence
- Professionalism
- Learning and Innovation
- Employee Satisfaction
- Respect and Dignity
- Social Responsiveness
- Good Corporate Governance
- Equal Employment Opportunity

## Where We Operate

Wegagen Bank is currently operating throughout the country with a total of 116 Branches spread across the length & breadth of the Country. Its Headquarters together with 54 of its Branches are located in Addis Ababa, whereas 62 are located in different regional towns near and far.

## The Management Team



**Araya G/Egziabher**  
*President/CEO*



**Woldegebriel Wedajo**  
*VP, Resources*



**Assefa Tefera**  
*Chief Operating Officer, Credit*



**Wondifraw Tadesse**  
*VP, Corporate Services*



**G/Giorgis Hailu**  
*Director, Risk & Compliance Management*



**Yehwalashet Zewdu**  
*Director, Control*



**Addis W/Cherkos**  
*Director, Branch Operations*



**Kefene Gurmu**  
*Director, Legal Services*



**Tesfaye H/Michael**  
*Manager, Engineering Services*



**Desaley Embza**  
*Director, Customer Relationship Management*



**Yohannes Mengistu**  
*Director, Material Resources & Facilities Management*

# The Management Team



**Haile G/Egziabher**  
Manager, Northern  
District Office



**Robel Alemayehu**  
Director, E-Banking  
Services



**Assefa Yeshanew**  
Director, Information  
Technology  
Application  
Management Services



**Getshu Begashaw**  
Director, Treasury  
Management



**Kindie Abebe**  
Director, Accounts &  
Reconciliation



**Russome Mesghena**  
Director, Human  
Resources  
Management



**Desalegn Assefa**  
Director, Corporate  
Strategies & Change  
Management



**Yoseph Gezachew**  
Director, Credit  
Analysis & Portfolio  
Management



**Fikiru W/Tinsie**  
Director, Marketing  
& Corporate  
Communications



**Yeshanew Ayalew**  
Director, Information  
Technology Infrastructure  
Management Services



**Tewodros Legesse**  
Director,  
International  
Banking

## Message from Chairperson of the Board of Directors

On behalf of the Board of Directors and myself, I am honored to present the Annual Report of Wegagen Bank S.C for the fiscal year ended June 30, 2015, to esteemed customers, shareholders and other stakeholders of the Bank.

World economic growth has remained sluggish for much of the period in FY 2014/15 due mainly to the slow and uneven recovery witnessed across major developed nations and the moderate growth spelled in developing countries. The recovery in most developed economies was also characterized by instability and imbalances. Output levels in the Euro area and Japan remained below pre-crisis peaks despite encouraging improvements seen in the economies of the US and UK. In emerging market economies, the continued growth slowdown reflected the interplay of several factors including lower international commodity prices, tighter external financial conditions, structural bottlenecks and economic distress related to geopolitical factors. Growths in Sub-Saharan Africa remained robust in the reporting period but decelerated in the wake of the decline in oil and international commodity prices.

In the face of challenging global environment, the domestic economy has been growing by double digits over the past eleven years and by more than 10% on average in the first four years of GTP I period. According to MoFED, the Real GDP of the country grew by 10.2% in the FY 2014/15 in which the largest growth was recorded by industry sector followed by service and agriculture sectors. On top of sustaining double digit economic growth, the country was able to create stable economy by maintaining inflation rate at a single digit. On the downside, the export performance of the country was below government's expectation as well as previous year export performance on account of lower international commodity prices of export items at international market. On the other hand, the value of imported goods leaped by 7% over the preceding year feat totaling USD 15.8 billion.

Regarding the banking industry, competition over resources of both local and foreign currency has been intensified as banks are aggressively expanding their outlets both in Addis Ababa and regional towns, amid escalating office rental costs, which remains one of the challenges in the industry. Image building, branch expansion, investment on technology, diversifying service delivery channels, as well as human resource capability building are the major strategic areas in which banks are highly engaged to boost their market share and sustain growth. On a yet again another development, there have been persistent improvements in the saving habit of the general public which is supplemented by the aggressive branch expansion strategy pursued by banks.

Despite challenging and competitive banking environment, Wegagen Bank's performance in the reporting period can generally be remarked as commendable in terms of deposit mobilization, credit operations, and profit as compared to the plan targets as well as preceding year performance. Total deposits reached Birr 10.2 billion, growing by 21.7% (1.8 billion) over last year's corresponding period. It also surpassed the plan target by 1.6%. Total outstanding loans and advances reached Birr 6.2 billion, remarkably growing by 34.0% year-on-year. The Bank earned Birr 1.3 billion in revenues and incurred

Birr 873.7 million in expenses during the reporting period. It was, then, able to earn Birr 452.6 million in profits before tax, increasing by 9.4% year-on-year and achieving 99.4% of its planned target. The Return on Asset and Earning per share of our Bank stood at 2.6 % and 24.4%, respectively.

Aiming for growth and sustainability, we have been strategically expanding to existing and new markets. In the period under review, additional 21 branches were opened in Addis Ababa and regional towns, raising the total number of our branches to 116 of which 54 are City branches while 62 are regional, though the expansion endeavors have been challenged by soaring rental costs and stiff competition from participants in the sector in seizing prime locations. In diversifying products and services, our Bank has got approval from National Bank of Ethiopia to launch Interest Free Banking Service, and supporting the business line with an improved IT solution and infrastructure is progressing. Moreover, preparation is well underway to render agent banking services to our esteemed customers and the operation is expected to commence in the coming fiscal year. On a much more tangible development, construction of the Bank's 23-storey future Headquarters building complex has progressed well over 50% and finishing works have now been already started.

In the year under review, our Bank has finalized and successfully implemented the Service and Organizational Restructuring project with the aim of transforming our way of doing business and thereby bringing about efficiency and effectiveness across all operations. After passing through massive restructuring on existing core processes and structure that had been in place for a prolonged period of time, the Bank has implemented new organizational structure and systems which is believed to improve the organizational capability of the Bank to a great extent.

Looking ahead, the world economy according to IMF's economic environment forecast is projected to grow by 3.5% in 2015 and then hit 3.8% in 2016. Economic rebound in advanced economies will be the main driver for growth and the US will play the most important role. The Ethiopian economy continues to experience rapid, sustainable and stable economic growth in line with the country's vision to become middle income country by 2025. Regarding the banking sector, expectation are for continued stiff competition to prevail over resources in terms of both local and foreign currency as well as tighter regulation.

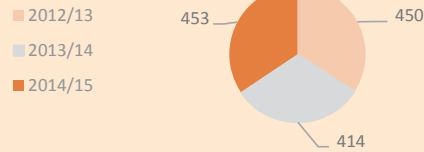
Finally, I would like to convey my sincere gratitude to our esteemed customers for choosing our Bank; to my fellow members of the Board of Directors, respected shareholders, management and entire staff for their unified effort, commitment and dedication to support our Bank; and to the National Bank of Ethiopia and other stakeholders for their support and partnership.



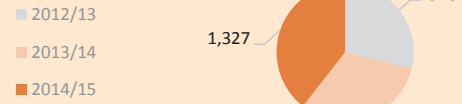
**Gebhat Negga**  
Chairperson,  
Board of Directors

## Performance Highlights (in millions of Birr)

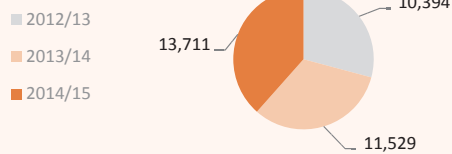
Profit before Tax



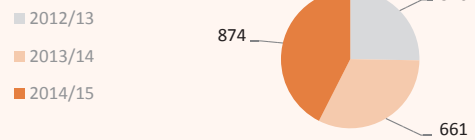
Income



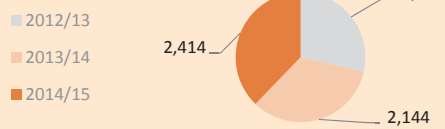
Total Asset



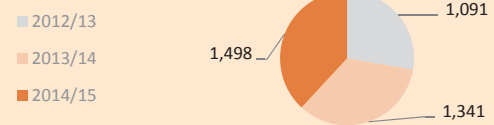
Expense



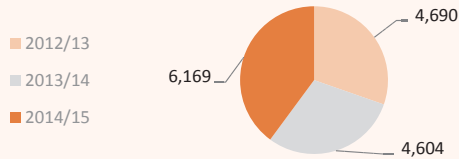
Total Capital



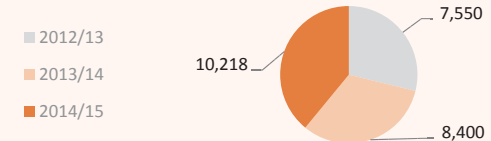
Paid-up Capital



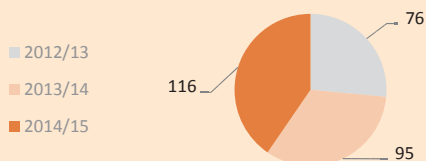
Loans & Advances



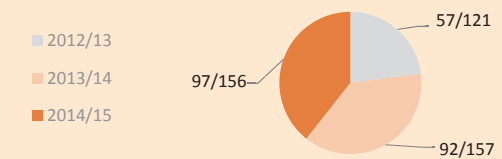
Total Deposits



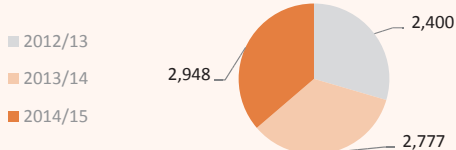
Branches



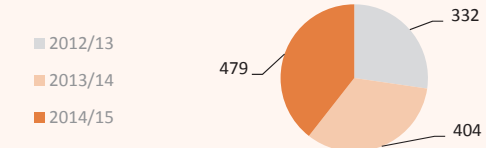
Number of ATM/POS



Number of Employees



Deposit Accounts (In Thousands)



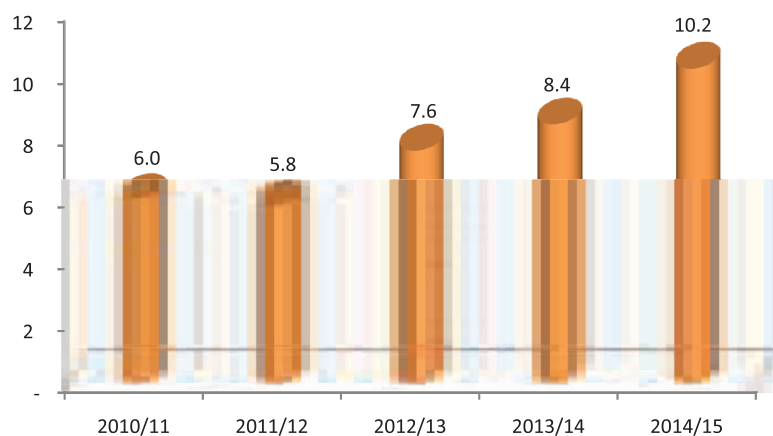
## A. Report of the Board of Directors

### 1. Operational Performance

#### 1.1. Deposits Mobilization

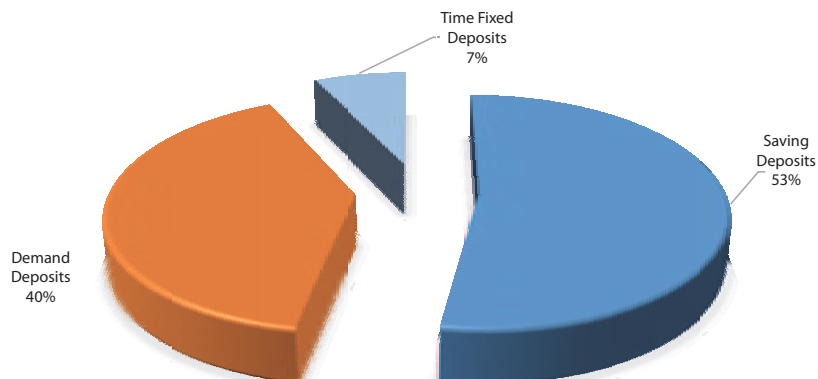
Growing by a double digit of 22% against the preceding year's 11%, total deposits of the Bank has remarkably leapt forward, marking a new height of Birr 10.2 billion, as at June 30, 2015. This commendable deposit mobilization performance is registered in the face of stiff competition over limited resources in the banking industry. Among the outstanding driving forces behind the registered growth in total deposits are the strategic initiatives of the Bank to widen the catchment area by increasing the number of branches and introduction of new products and services in line with the adoption of state-of the-art technologies that promote Bank efficiency. The meaningful effort that has been exerted by the Bank's community at large had also been remarkable. Compared to preceding year's position, the Bank has also registered a considerable growth of 18.5% in its customer base in terms of the number of account holders.

**Fig.1: Movements in Total Deposits**



Turning to the composition of total deposit of the Bank, Savings Deposit stands to once again claim the largest share (52.7%, Birr 5.4 billion). On a year-on-year comparison, it grew by 15.6% while Demand Deposits, standing at Birr 4.1 billion, constituted 40.2% of total deposits. This level corresponds to 32.8% growth over last year's balance of Birr 3.1 billion. Across the same comparison, standing at Birr 722 million and slicing up 7.1% in total deposits, Fixed Time Deposits grew by 13%.

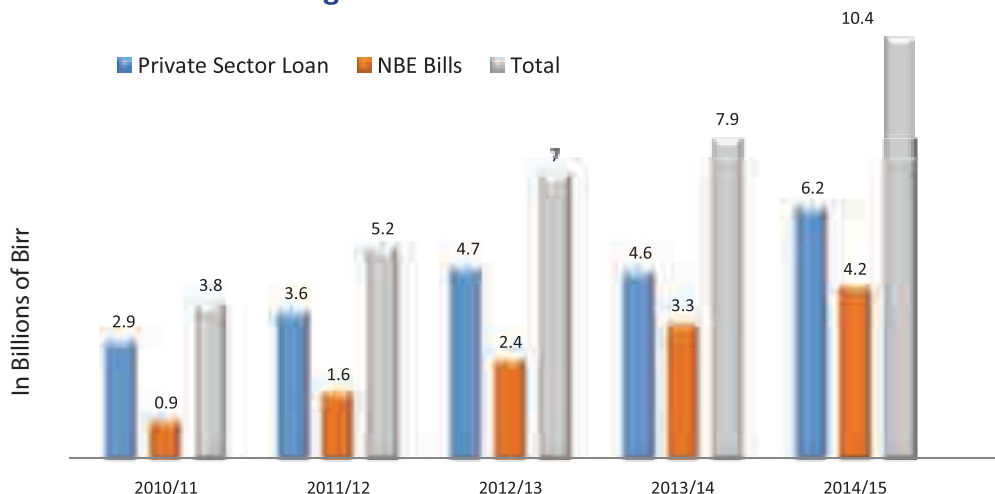
**Fig.2: Composition of Total Deposits**



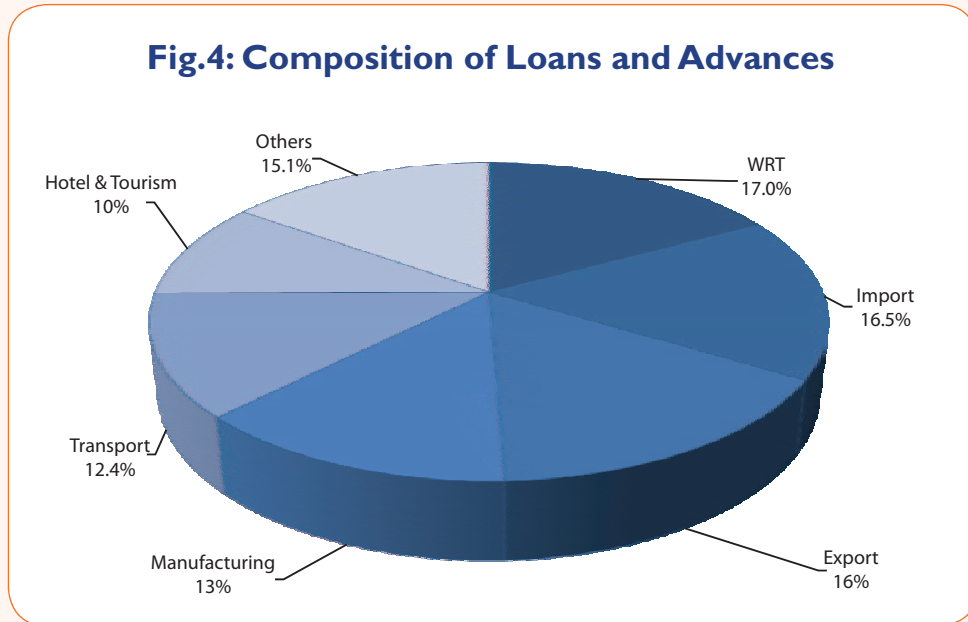
## 1.2. Credit Operations

The Bank has kept on offering a wide range of financial products and services in its priority areas of the private sector of the economy, playing its intermediary role, and in effect contributing to the country's ongoing national development endeavors. The total outstanding balance of loans and advances due from private sector reached Birr 6.2 billion, registering a significant growth of 34% against the preceding year's level. Contemporaneously, loans due from the government in the form of NBE Bills stood at Birr 4.2 billion, remarkably growing by 38.7% over last year's corresponding balance of Birr 3 billion. Accordingly, the total loan portfolio of the Bank hit a record of Birr 10.4 billion, rising by 31% over the preceding year's reading.

**Fig.3: Trends of Loan Portfolio**



Paying heed to the allocation of loans and advances by economic sectors, Wholesale and Retail Trade (WRT) stood to take the largest share (17%), followed by Import loans (16.5%), Export (16%), Manufacturing (13%), Transport (12.4%), and Hotel and Tourism (10%). Other smaller sectors together took up the remaining 15.1%.



### 1.3. International Banking Operations

In spite of the fact that there is stiff competition in generating foreign currency the Bank managed to register 6.3% growth of income from International Banking operations, compared to that of last year's feat. The Bank has generated substantial income summing up to Birr 390.2 million, recording an absolute growth of 23 million over Birr 367 million earned the preceding year.

| No. | Name of Banks                                                          | Currency | CITY              | Swift/BIC | Account no.                     | Type |
|-----|------------------------------------------------------------------------|----------|-------------------|-----------|---------------------------------|------|
| 1   | Citibank NA                                                            | USD      | New York          | CITIUS33  | 36128583                        | C/A  |
| 2   | Citibank NA                                                            | EUR      | London            | CITIGB2L  | 10585831                        | C/A  |
| 3   | Citibank NA                                                            | GBP      | London            | CITIGB2L  | 11070657                        | C/A  |
| 4   | Citibank NA                                                            | JPY      | London            | CITIGB2L  | 12008939                        | C/A  |
| 5   | Commerzbank AG                                                         | EUR      | Frankfurt am main | COB4DEFF  | 400870030401 EUR                | C/A  |
| 6   | Commerzbank AG                                                         | USD      | Frankfurt am main | COB4DEFF  | 400870030400 USD                | C/A  |
| 7   | Commerzbank AG                                                         | SEK      | Frankfurt am main | COB4DEFF  | 400870030400 SEK                | C/A  |
| 8   | Standard Chartered Bank                                                | USD      | London            | SCBLGB2L  | 017068107-50                    | C/A  |
| 9   | Standard Chartered Bank                                                | GBP      | London            | SCBLGB2L  | 017068107-01                    | C/A  |
| 10  | Unicredito Italiano SPA                                                | EUR      | Milan             | UNCRITMM  | 0995 8850600                    | C/A  |
| 11  | ING Belgium SA/NV (formerly BBL)                                       | EUR      | Brussels          | BBRUBEBB  | 301-0105758-12-EUR              | C/A  |
| 12  | ING Belgium SA/NV (formerly BBL)                                       | USD      | Brussels          | BBRUBEBB  | 301-0105758-12-011              | C/A  |
| 13  | Natexis Banques Populaires                                             | EUR      | Paris             | CCBPPRPP  | FR76300079999906079200000019EUR | C/A  |
| 14  | Bank of Africa Mer-Rouge (Credit Agricole - Banque Indosuez Mer Rouge) | USD      | Djibouti          | MRINDJJD  | 100820596580002                 | C/A  |
| 15  | Banque pour Le Commerce ET Industrie Mer Rouge                         | USD      | Djibouti          | BCIMDJJ   | 09590015547001USD               | C/A  |
| 16  | Nordea Bank, Denmark a/s                                               | DKK      | Copenhagen        | NDEADKKK  | 5000013858                      | C/A  |

## 2. Financial Performance

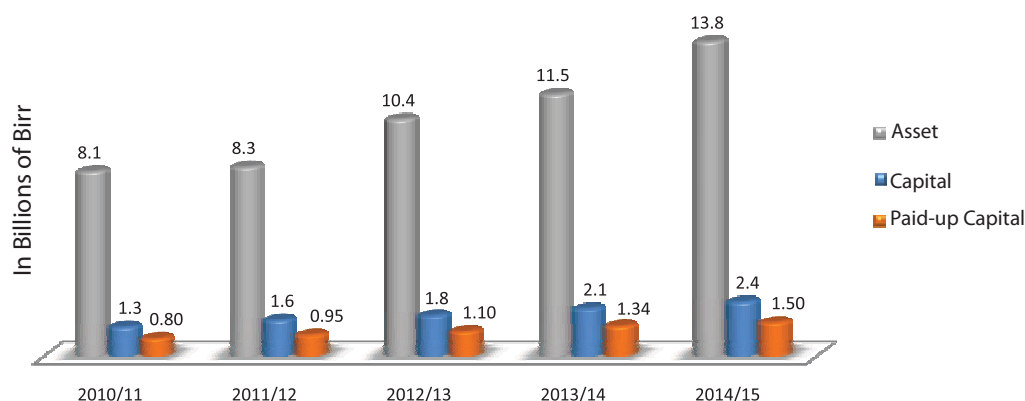
### 2.1 Asset Expansion

Growing by 15.9% year-on-year, the total asset of the Bank as at the close of FY 2014/15, rose to Birr 13.7 billion from Birr 11.5 billion registered a year ago. Among the leading forces driving asset growth had been the growth in net loans and advances which took the lion's share (44%) in total assets followed by NBE Bills (30%) and Cash and Bank Balances (18%).

### 2.2 Capital Growth

Total capital of the Bank, which comprises the Paid-up Capital, Legal Reserve, Share Premium and Retained Earnings reached Birr 2.4 billion, marking a growth of 13% over the preceding year balance of Birr 2.1 billion. The paid-up capital of the Bank, making up 62% of the total capital, grew, year-on-year, by 12% there by hitting Birr 1.5 billion as at end of the just ended fiscal year.

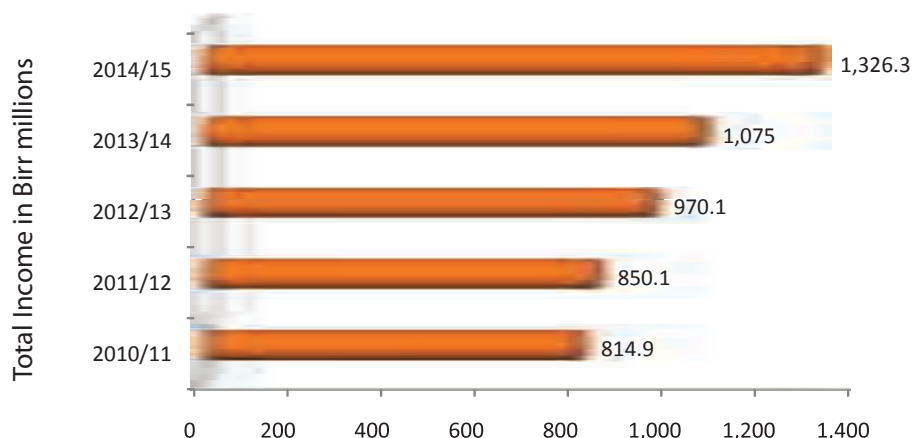
**Fig.5: Asset, Total Capital, Paid-up Capital**



### 2.3 Income

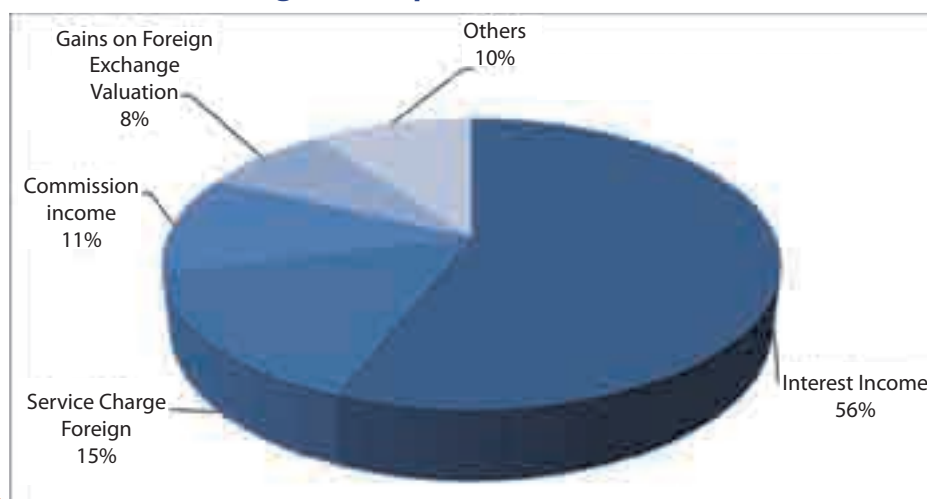
The Bank achieved impressive revenue growth of 23.4% (Birr 252 million) over the previous year's level of Birr 1.1 billion by registering gross revenue of Birr 1.3 billion. The increase in total income of the Bank is attributed mainly to a growth in interest income, service charge and commission income.

**Fig.6: Trends in Total Income**



Taking a look at the composition of income, Interest Income slices up the largest share (56%) followed by Service Charge (15%), and Commission Income (11.27%). The share of Gains on foreign exchange valuation stood at 8% this year.

**Fig.7: Composition of Income**



## 2.4 Expenses

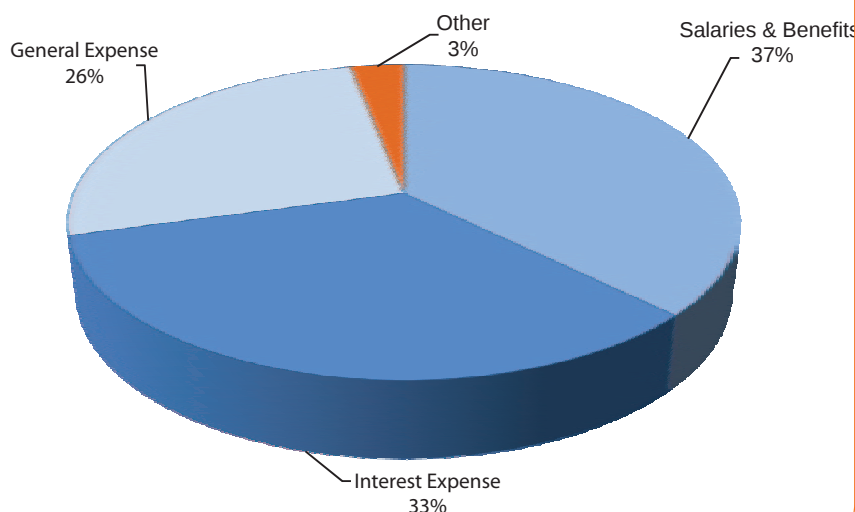
The total expense incurred by the Bank for the year ended at June 30, 2015 reached Birr 873.7 million. Compared to last year's reading of Birr 661.4 million, it soared by 32.1%. The chief contributing factor for the recorded rise in total expenses was the substantial increase witnessed in employee salaries and benefits followed by interest expenses and general expenses.

**Fig.8: Trends in Total Expense**



Looking into the composition of expenses, Employee Salaries and benefits seized up 37.2% of total expenses. This is followed by Interest expense accounting for 33.4% and General expenses (26.1%).

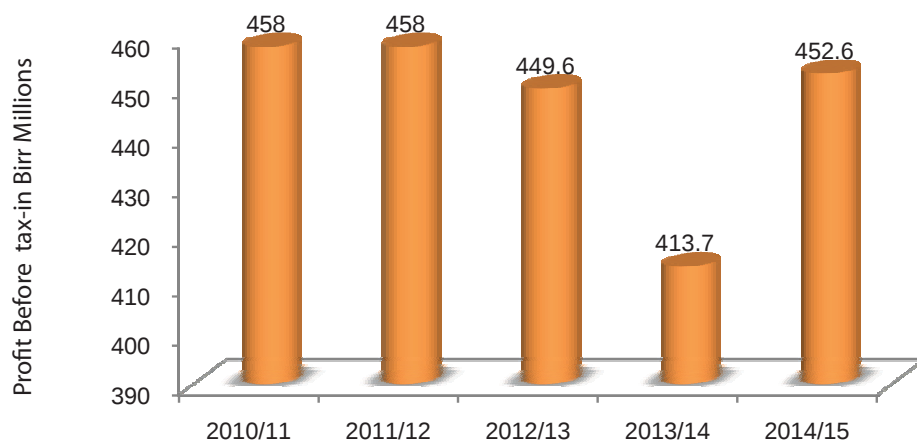
**Fig.9: Composition of expenses**



## 2.5 Profit Before Tax

The fiscal year under review is concluded with the realization by the Bank of a profit before tax in the amount of Birr 452.6 million, exhibiting an increment of 9% over the preceding year's feat of Birr 413.8 million. On the other hand, Return on Asset (ROA), Return on Equity (ROE) and Earnings per Share (EPS) stood at 2.6%, 14.6% and Birr 244, respectively.

**Fig.10: Trends in Profit Before Tax**



Shareholders' Annual General Assembly



Annual Management Meeting



Award Ceremony to Exporters and International Money Transfer Companies

## 3. Business Development and Capacity Building

### 3.1 Branch Network Expansion

With a prime motive to gain close access to more and more section of the population, which may significantly contribute for the widening of its resource base, the Bank has enhanced its presence across the country, expanding its coverage to potential areas of demand for its services far and near in the capital as well as regions.

Accordingly, 21 new branches were opened in FY 2014/15, thereby raising the total number of branches from 95 a year ago to 116 as at the close of this fiscal year, registering a growth of 22%. Out of the total new branches, 8 were opened in Addis Ababa, whereas the remaining 13 branches were opened in various regional towns.



Arbaminch Branch Inauguration Ceremony

### 3.2 Alternative Banking Services

The Bank has kept on exerting relentless efforts in introducing alternative Banking solutions with exclusive focus on technology based banking that would bring in customer convenience by virtue of their simplicity, efficiency through reducing transaction cost as well as saving time. In this respect, the card banking system using ATM and PoS terminals has gone further and the count of ATM and PoS has reached 97 and 156 ,respectively, as at the close of FY 2014/15.

With the pursuit of diversifying its service delivery channels, over and above Card Banking services, the Bank has already launched Mobile and Internet banking and has acquired approval from the NBE to launch Interest Free Banking services and final preparations are well underway to start operations. The Bank has also undergone and completed various preliminary stages with regard to Agency Banking and issues associated to the selection of technology and all other documentation requirements are well in progress.

### 3.3 Human Resources

With due consideration to the significance of well trained manpower for sustained organizational performance, the Bank has kept on investing in its human capital to ensure that all employees are skilled enough and well equipped to discharge their duties and responsibilities properly. Accordingly, the Bank has organized various training programs to its employees of different capacities and drawn from various functional units. The total number of employees who got access to training reached 1,752. Furthermore, the Bank has been entertaining its employee's demands for further education by sponsoring education fees for those pursuing their studies at various universities and colleges. Apart from these operational investments in human resource development, the Bank has also been on course to strategically approach the function by introducing competency based HRM Practices. The total number of staff of the Bank, as at the end of June, 2015, has reached 2,948, including 18 contract employees.

### 3.4 Strategy & Structure

Aligning its business ambitions to the national endeavor in GTP-II and redefining its strategic course as well as specific initiatives, Wegagen has now finalized the development of a comprehensive long-term strategic plan which is already under execution.

The service and organizational restructuring project was one of the areas in which the Bank registered a fairly successful accomplishment in the FY 2014/15. With the aim of improving operations, enhancing customer service quality and setting organizational structure that improves work flows and mitigate decision bottlenecks, the Bank has implemented new organizational processes and structure. Subsequently, job design, analysis, and evaluation, competency mapping and staff redeployment was successfully carried out in the year ended June 2015. In line with this, policies and procedures for several core functions have also been updated which is expected to bring about efficiency and effectiveness in terms of supporting swift decision making, less service delivery time and enhanced customer satisfaction.

### 3.5 District Formation

As part of its restructuring initiative, Wegagen has also introduced a decentralized system of operations within a centralized back office processing environment. With this initiative Wegagen has become the first private commercial bank to launch a meaningful District Office in the busy city of Mekelle for its Branches in Tigray Regional State. Fully organized and well-staffed, the District Office has now gone operational.

The District presently has 20 Branches under its span of control and aggressive expansion is continuing in a bid to address all bankable corners and pockets of the region. The expansion effort is sure to see the total branch network in the region doubling in a very short time.



Northern District Office Inauguration Ceremony

### 3.6 Banking Technology

After fully implementing the new CORE Banking system years ago, the Bank has come to fully complete the setting-up of a Disaster Recovery System, so as to enhance the stability, security and functionality of the CORE-Banking system. Similarly, Mobile Banking, Internet Banking as well as Anti-Money laundering modules (meant for back office use), were also finalized and implemented. Wegagen has also been in the move to put in place a comprehensive and robust ERP system to fully automate its back office operations and enhance its MIS.

In addition, various IT projects have also been actively running to enable and realize the Bank's planned businesses such as Agency Banking, Messaging as well as Interest Free Banking.

### 3.7 Headquarters Building Construction

One of the prospective areas in which the Bank has detected a fairly successful progress and achievement in performance lies in the construction of the Bank's Headquarters building project. Over and above the completion of all structural works of the building, the construction of brick wall and the laying of sub drainage systems, major activities of electric wire installation, water supply lines, plastering of external wall surface, fixing and producing mechanical duct for ventilation, and the construction of sun breaker framework is duly accomplished. Furthermore, import of materials for curtain wall and the metal arch is also undertaken. In sum, the level of progress in construction corresponds to 48.5% of completion of the entire project.



## 4. Risk Management

Recognizing the need to keep in place and maintain a comprehensive and robust risk management framework that conforms to its size, the complexity of operations and the diversity of business activities, a well thought risk management system has already been employed by Wegagen Bank. In light of lessons learned from contemporary developments and regulatory requirements, a grand initiative have been put in place to ensure that organizational objectives are duly achieved through embarking on integrated approach of managing risks. The risk management framework of Wegagen Bank basically encompasses the identification, measurement, control and monitoring of major types of risk including credit, liquidity, market, strategic, and operational risks. Thus, risks are judiciously monitored to ensure that they are contained within acceptable level.

The adoption of a proactive risk and compliance management culture is essentially instrumental in managing banking operations in a safe and sound manner, which counts on active involvement of all stakeholders, including staff of the Bank. In this regard, the Bank is making unreserved efforts in instilling and implanting such culture all over the Bank in an integrated manner. On the strength of this, the Board of Directors, jointly with the Senior Management of the Bank are intensively putting into use their risk oversight functions by setting appropriate tone and defining the overall risk appetite of the Bank. Furthermore, paying heed to the increasing need for compliance, the Bank is used to striving to ensure that the overall business operations are undertaken in coherence with applicable laws, regulations and standards both locally as well as globally, and this duly protects the Bank from risk of non-compliance.

The Bank's Risk and Compliance Management Directorate, as a functional organ that has been independently organized in accordance with national and international standards, basically stands to ensure that the Bank's strategic directions are pursued in due manner. Hence, the Directorate has accomplished substantial tasks in line with its envisaged objectives; comprising but not limited to developing risk tolerance limits, producing various types of risk and compliance reports, conducting awareness building sessions and monitoring the level of risks. In general the Bank is making strides to practice an enterprise risk management approach thereby scaling new heights.

## 5. Internal Control

In as much as integrity and prudence are basically required from all employees of the Bank, Internal control is also a mandatory activity. The main responsibilities bestowed up on the Bank's management in this aspect is generally geared toward to ensuring the existence of an appropriate internal control mechanism, which provides for promoting accuracy and reliability in accounting and data clearing; safeguarding the Bank's resources against wastage, fraud and inefficiency, measuring the extent to which operating departments comply with existing policies and procedures, NBE directives, laws and regulations, as well as evaluating the overall efficiency of operating systems.

Due emphasis and focus is given to legal requirements and directives, which more often than not are designed to promote legitimate business practices acceptable to all stakeholders. This provides a fundamental framework to ensure that each and every aspect of the Banking operations is undertaken with integrity and paramount proficiency.

## Some of the **Businesses Financed by Wegagen**



**Construction**



**Import**



**Manufacturing Industry**



**Hotel & Tourism**



**Transport**



**Export**

## B. EXTERNAL AUDITORS' REPORT

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Getachew Kassaye & Co.  
Chartered Certified Accountants

Tel. 011 551 37 11 011 551 17 08  
011 551 74 47 011 551 72 76  
Fax. 251 11 551 02 20

P.O.Box 1432  
ADDIS ABABA  
ETHIOPIA

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF WEGAGEN BANK SHARE COMPANY

1. We have audited the accompanying financial statements of Wegagen Bank Share Company (hereinafter referred to as the Bank) for the year ended June 30, 2015, set out on pages 3 to 23, which have been prepared under the accounting policies set out on page 8.

#### DIRECTOR'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

2. The directors of the Bank are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### AUDITORS' RESPONSIBILITY

3. Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we considered internal control relevant to the preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control. The audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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**Getachew Kassaye & Co.**  
**Chartered Certified Accountants**

**OPINION**

5. In our opinion, the financial statements represent fairly the financial position of the Bank as at June 30, 2015, and its profit and cash inflows for the year then ended and are prepared in accordance with International Financial Reporting Standards.
6. We have no comments to make on the report of the Board of Directors relating to the financial matters and pursuant to article 375(2) of the Commercial Code of Ethiopia of 1960; we recommend that the above mentioned financial statements be approved.



GETACHEW KASSAYE & Co.

Chartered Certified Accountants



Addis Ababa

October 6, 2015

**WEGAGEN BANK SHARE COMPANY**  
**BALANCE SHEET**  
**AS AT JUNE 30, 2015**

|                                         |        |                              | 2014                         |
|-----------------------------------------|--------|------------------------------|------------------------------|
|                                         | Notes  | Birr                         | Birr                         |
| <b><u>ASSETS</u></b>                    |        |                              |                              |
| Cash and bank balances with local banks | 3, 2h  | 1,486,970,697                | 1,869,270,044                |
| Reserve with National Bank of Ethiopia  |        | 516,105,527                  | 416,105,527                  |
| Deposits with foreign banks             | 4, 2g  | 393,621,380                  | 720,815,450                  |
| Fixed Time Deposit with Enat bank       |        | 50,000,000                   | -                            |
| NBE Bills                               | 5      | 4,162,844,000                | 3,039,782,000                |
| Equity Investment                       | 6      | 56,870,000                   | 29,030,000                   |
| Loans and advances                      | 7, 2d  | 6,071,915,798                | 4,527,528,687                |
| Stocks of supplies                      | 8      | 32,871,602                   | 31,636,961                   |
| Other assets                            | 9      | 272,363,832                  | 321,050,168                  |
| Deferred charges                        | 10, 2i | 26,775,152                   | 25,789,682                   |
| Leasehold land                          | 2j     | 9,714,740                    | 9,714,740                    |
| Property, plant and equipment           | 11, 2e | 631,312,331                  | 538,046,654                  |
| <b><u>TOTAL ASSETS</u></b>              |        | <b><u>13,711,365,059</u></b> | <b><u>11,528,769,913</u></b> |

|                                      |    |                              |                             |
|--------------------------------------|----|------------------------------|-----------------------------|
| <b><u>LIABILITIES</u></b>            |    |                              |                             |
| Deposits from customers              | 12 | 9,870,945,433                | 8,026,269,740               |
| Deposits from financial institutions | 13 | 346,802,008                  | 358,841,566                 |
| Other liabilities                    | 14 | 557,742,905                  | 522,940,921                 |
| Margin held on letters of credits    |    | 416,711,390                  | 376,096,432                 |
| Provision for taxation               | 15 | 100,127,173                  | 95,354,134                  |
| Leasehold land payable               |    | <u>4,663,139</u>             | <u>5,051,728</u>            |
| <b><u>TOTAL LIABILITIES</u></b>      |    | <b><u>11,296,992,048</u></b> | <b><u>9,384,554,521</u></b> |

|                                                       |    |                              |                              |
|-------------------------------------------------------|----|------------------------------|------------------------------|
| <b><u>CAPITAL AND RESERVES</u></b>                    |    |                              |                              |
| Paid up capital                                       | 16 | 1,497,834,000                | 1,341,291,000                |
| Share Premium                                         |    | 25,424,100                   | 25,424,100                   |
| Legal Reserve                                         | 17 | 626,781,000                  | 538,669,696                  |
| Retained Earnings                                     | 18 | <u>264,333,911</u>           | <u>238,830,596</u>           |
|                                                       |    | <u>2,414,373,011</u>         | <u>2,144,215,392</u>         |
| <b><u>TOTAL CAPITAL, RESERVES AND LIABILITIES</u></b> |    | <b><u>13,711,365,059</u></b> | <b><u>11,528,769,913</u></b> |

Sebhat Nega  
Board Chairperson

Araya G/Egziabher  
CEO/President

**WEGAGEN BANK SHARE COMPANY**  
**INCOME STATEMENT**  
**FOR THE YEAR ENDED JUNE 30, 2015**

|                                                                     |              |                      | 2014                 |
|---------------------------------------------------------------------|--------------|----------------------|----------------------|
|                                                                     | <u>NOTES</u> | <u>Birr</u>          | <u>Birr</u>          |
| <b><u>INCOME</u></b>                                                |              |                      |                      |
| Interest income                                                     | 19, 2f       | 853,624,341          | 659,985,510          |
| <b>Less :</b> Interest expense                                      | 20           | <u>(291,185,962)</u> | <u>(230,458,974)</u> |
| Net interest income                                                 |              | <b>562,438,379</b>   | <b>429,526,536</b>   |
| Fees and commission income                                          | 21, 2f       | 152,946,424          | 125,435,474          |
| Net gains from dealing in foreign currencies                        | 2g           | 308,863,415          | 273,276,502          |
| Other income                                                        | 22           | 7,741,390            | 7,512,649            |
| Income from card payment                                            |              | <u>3,081,153</u>     | <u>2,552,850</u>     |
|                                                                     |              | <b>472,632,382</b>   | <b>408,777,475</b>   |
| Net operating income                                                |              | <b>1,035,070,761</b> | <b>838,304,011</b>   |
| Provision for doubtful loans and advances                           | 2d           | (29,161,042)         | 5,982,728            |
| Provision for doubtful debts other than loans and advances          |              | <u>1,614,872</u>     | <u>788,656</u>       |
|                                                                     |              | (27,546,170)         | <u>6,771,384</u>     |
| Net interest and other income after<br>provision for doubtful debts |              | <b>1,007,524,591</b> | <b>845,075,395</b>   |
| <b><u>LESS: - EXPENSES</u></b>                                      |              |                      |                      |
| Salaries and benefits                                               |              | 323,714,604          | 243,395,593          |
| General and administrative                                          | 23           | 225,847,647          | 181,556,013          |
| Visa Charge                                                         |              | 4,551,952            | 5,520,121            |
| Directors fee                                                       | 24           | 648,250              | 636,239              |
| Audit fee                                                           |              | <u>189,750</u>       | <u>172,500</u>       |
|                                                                     |              | <b>554,952,203</b>   | <b>431,280,466</b>   |
| PROFIT BEFORE TAXATION                                              |              | 452,572,388          | 413,794,929          |
| <b>LESS:</b> PROVISION FOR TAXATION                                 | 15           | <u>(100,127,173)</u> | <u>(95,354,134)</u>  |
| NET PROFIT AFTER TAXATION                                           |              | <b>352,445,215</b>   | <b>318,440,795</b>   |
| TRANSFER TO LEGAL RESERVE                                           |              | <u>(88,111,304)</u>  | <u>(79,610,199)</u>  |
| NET PROFIT AFTER TAX AND LEGAL RESERVE                              |              | <b>264,333,911</b>   | <b>238,830,596</b>   |
| EARNING PER SHARE OF BIRR 1,000                                     | 29           | <u>244</u>           | <u>261</u>           |

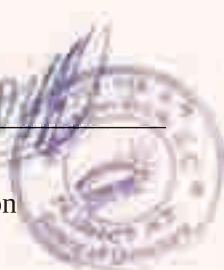
Sebhat Nega  
Board Chairperson

Araya G/Egziabher  
CEO/President

**WEGAGEN BANK SHARE COMPANY**  
**STATEMENT CHANGES IN SHAREHOLDERS' EQUITY**  
**FOR THE YEAR ENDED JUNE 30, 2015**

|                                     | <b>Paid up<br/>Capital<br/>Birr</b> | <b>Share<br/>Premium<br/>Birr</b> | <b>Legal<br/>Reserve<br/>Birr</b> | <b>Retained<br/>Earnings<br/>Birr</b> | <b>Total<br/>Birr</b> |
|-------------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|---------------------------------------|-----------------------|
| Balance as at July 1, 2013          | 1,090,898,000                       | 25,424,100                        | 459,059,497                       | 255,043,223                           | 1,830,424,820         |
| Dividend paid                       |                                     |                                   |                                   | (102,154,314)                         | (102,154,314)         |
| Premium collected                   |                                     |                                   |                                   |                                       |                       |
| Dividend capitalized 2012/2013      | 4,123,755                           |                                   |                                   |                                       | 4,123,755             |
| Dividend capitalized                | 140,699,245                         |                                   |                                   | (140,699,245)-                        | -                     |
| New shares issued                   | 105,570,000                         |                                   |                                   |                                       | 105,570,000           |
| Net profit for the year             |                                     |                                   |                                   | 318,440,795                           | 318,440,795           |
| Transfer to Special Reserve         |                                     |                                   |                                   |                                       |                       |
| <b>Transfer to dividend payable</b> |                                     |                                   |                                   | (12,189,664)                          | <b>(12,189,664)</b>   |
| Transfer to Legal Reserve           |                                     |                                   | 79,610,199                        | (79,610,199)                          | -                     |
| Balance as at June 30, 2014         | <u>1,341,291,000</u>                | <u>25,424,100</u>                 | <u>538,669,696</u>                | <u>238,830,596</u>                    | <u>2,144,215,392</u>  |
| Dividend paid                       |                                     |                                   |                                   | (97,051,058)                          | (97,051,058)          |
| Premium collected                   |                                     |                                   |                                   |                                       |                       |
| Dividend capitalized 2013/2014      | 2,397,050                           |                                   |                                   |                                       | 2,397,050             |
| Dividend capitalized                | 131,550,950                         |                                   |                                   | (131,550,950)                         | -                     |
| Additional shares issued            | 22,595,000                          |                                   |                                   |                                       | 22,595,000            |
| <b>Net profit for the year</b>      |                                     |                                   |                                   | 352,445,215                           | 352,445,215           |
| Transfer to dividend payable        |                                     |                                   |                                   | (10,228,588)                          | (10,228,588)          |
| Transfer to Legal Reserve           | -                                   | -                                 | 88,111,304                        | (88,111,304)                          | -                     |
| Balance as at June 30, 2015         | <u>1,497,834,000</u>                | <u>25,424,100</u>                 | <u>626,781,000</u>                | <u>264,333,911</u>                    | <u>2,414,373,011</u>  |

Sebhat Nega  
Board Chairperson



Araya G/Egziabher  
CEO/President



**WEGAGEN BANK SHARE COMPANY**  
**CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED JUNE 30, 2015**

|                                                                 | <u>Birr</u>            | <u>Birr</u>               | <u>2014</u><br><u>Birr</u> |
|-----------------------------------------------------------------|------------------------|---------------------------|----------------------------|
| <b>Cash In Flow from Operating Activities:</b>                  |                        | 452,572,388               | 413,794,928                |
| Profit before taxation                                          | 40,815,224             |                           | 30,281,614                 |
| Depreciation                                                    | 14,828,176             |                           | 12,895,931                 |
| Amortization                                                    |                        |                           | <b>(2,374,597)</b>         |
| (Gain)/loss on Disposal of Fixed Asset                          | 3,632.00               |                           | 116,543                    |
| Adjustment on fixed asset                                       |                        |                           |                            |
| Reversal of provision for loans advances held in previous years | 20,688,229             |                           | <b>(5,982,728)</b>         |
| Non credit debtors written off/provision for non credit debtors | <u>(1,714,554)</u>     |                           | <u><b>(788,656)</b></u>    |
| Operating profit before change in working capital               |                        | <u>74,620,707</u>         | 447,943,035                |
| (Increase)/decrease in stocks of supplies                       | (1,234,641)            |                           | 13,484,779                 |
| (Increase)/ decrease in other assets                            | 50,400.890             |                           | <u>(112,040,693)</u>       |
| (Increase)/decrease in loans and advances                       | (1,565,075,340)        |                           | <u>63,559,685</u>          |
| Increase in deposits from customers                             | 1,844,675,693          |                           | 878,110,858                |
| Increase/(decrease) in deposits from financial institution      | (12,039,558)           |                           | (43,845,704)               |
| Increase in margin held on letter of credits                    | 40,614,958             |                           | 17,866,122                 |
| Increase /(decrease) in other liabilities                       | 36,726,701             |                           | (23,298,000)               |
|                                                                 |                        | <u><b>394,068,703</b></u> | <u><b>793,837,047</b></u>  |
| <b>Net Cash In Flow from Operating Activities</b>               |                        | <u><b>921,261,798</b></u> | <b>1,241,780,082</b>       |
| <b>INVESTING ACTIVITIES</b>                                     |                        |                           |                            |
| Acquisition of fixed assets                                     | (134,105,732)          |                           | (217,470,584)              |
| Proceeds Disposal of Fixed Asset                                | 21,200                 |                           | 2,678,925                  |
| Proceed disposal of asset awaiting for sale                     |                        |                           | 409,656                    |
| Collection/(purchase) of treasury bills                         |                        |                           | 209,517,840                |
| Fixed time deposit with Enat Bank                               | (50,000,000)           |                           | 337,283,000                |
| Purchase of NBE Bills                                           | <u>(1,123,062,000)</u> |                           | (680,798,000)              |
| Investment in other companies shares                            | <u>(27,840,000)</u>    |                           | (4,000,000)                |
| Deferred expenditures paid                                      | <u>(15,813,646)</u>    |                           | <u>(3,546,323)</u>         |
|                                                                 |                        | <b>(1,350,800,178)</b>    | <b>(355,925,486)</b>       |



## TAXATION

Profit tax paid

(95,354,134) (109,609,779)

## FINANCING ACTIVITIES

New shares issued

22,595,000

105,570,000

Equity dividend paid

(106,807,313)

(103,992,788)

Lease hold land obligation

(388,590)

=

(84,600,903)

1,577,212

Holding gain on exchange rate fluctuation

**Net Increase (decrease) in Cash and Cash Equivalents**

(609,493,417)

777,822,029

**Cash and cash equivalent at the beginning of the year**

3,006,191,021

2,228,368,992

**Cash and cash equivalent at the end of the year**

2,396,697,604

3,006,191,021

Sebhat Nega  
Board Chairperson



Araya G/Egziabher  
CEO/President



**WEGAGEN BANK SHARE COMPANY**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED JUNE 30, 2015**

**1. BACKGROUND**

Wegagen Bank S. Co. was formed in Ethiopia in 1997 and is registered as a public share holding Company in accordance with the provision of the licensing and supervision of Banking Business Proclamation No. 84/94 and the Commercial Code of Ethiopia 1960. The Bank has a network of 116 branches throughout the country and office for international money transfer companies operating under the Bank's agency in Ethiopia.

**2. SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies adopted by the Bank, which are consistent with those applied in the preceding year, are stated below:-

**a) Statement of Compliance**

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") promulgated by the International accounting standards board.

**b) Basis of Accounting**

The financial statements are prepared on historical cost basis. Financial assets and liabilities and non-financial assets and liabilities are stated at amortized cost or historical cost, except for foreign currencies, which are stated at closing exchange rate.

The Bank has consistently applied the accounting policies used in the previous years.

**c) Financial Instruments**

**i) Classification**

A financial instrument is any contract that gives rise to a financial asset for the bank and a financial liability or equity instrument of another party. All assets and liabilities in the balance sheet are financial instruments except fixed assets, deferred charges and shareholder's equity.

The major financial instruments of the bank are loans and advances created by the Bank providing money to debtors. Loans and advances comprise deposits and other balances due from banks and loans and advances to customers.

**ii) Recognition of Financial Instruments**

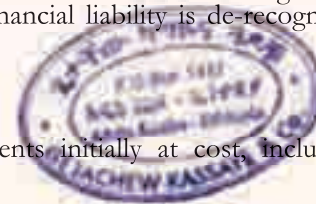
The bank initially recognizes financial assets and liabilities on its balance sheet on the date it becomes a party to the contractual provisions of the instrument. Any gains and losses arising from changes in value of the asset are recognized from this date. When the Bank becomes a party to the contractual terms comprising a loan and as a consequence has the legal right to receive principal and interest payments on the loan, it controls the economic benefits associated with the loan. Normally, a bank becomes a party to the contractual provisions that comprise a loan (i.e., acquires legal ownership of the loan) on the date of the advance of funds or payment to third party. As a result, a commitment to lend funds is not recognized as an asset on the balance sheet.

**iii) De-recognizing of Financial Instruments**

All financial assets are de-recognized when the Bank loses control over the contractual rights that comprise the assets. This occurs when the rights are realized, expired or are surrendered. A financial liability is de-recognized when it is extinguished.

**iv) Measurement of Financial Instruments**

The Bank measures all financial instruments initially at cost, including transaction costs.



#### d) Loans and advances

Loans and advances are financial instruments originated by the Bank by providing money to the debtors. The loans and advances are stated at cost less impairment losses. Impairment losses comprise specific provisions against debts identified as bad and doubtful and general provisions against losses which are likely to be present in any loans and advances portfolio. The Bank follows the National Bank of Ethiopia Supervision of Banking Business Directive SBB/43/2008 in determining the extent of provisions for impairment losses.

The Directive classifies loans and advances into the following: -

##### i) Pass Loans

Loans and advances in this category are fully protected by the current financial and paying capacity of the borrower and are not subject to criticism. In general, loans and advances, which are fully secured, both as to principal and interest, by cash or cash substitutes, are classified under this category regardless of past due status or other adverse credit factors.

##### ii) Special Mention

Any loan or advance past due 30 days or more, but less than 90 days is classified under this category.

##### iii) Substandard

Non-performing loans or advances past due 90 days or more but less than 180 days are classified under this category.

##### iv) Doubtful

Non-performing loans or advances past due 180 days or more but less than 360 days are classified as doubtful.

##### v) Loss

Non-performing loans or advances past due 360 days are classified as loss. As per this directive, the provision for impairment losses is determined as follows:

| Loan Category           | Extent of Provision required        |
|-------------------------|-------------------------------------|
| 1 Pass loans            | 1% of outstanding loan balances     |
| 2 Special mention loans | 3% of the outstanding loan balances |
| 3 Substandard loans     | 20% of the net loan balance         |
| 4 Doubtful loans        | 50% of the net loan balance         |
| 5 Loss loans            | 100% of the net loan balance        |

Note:-

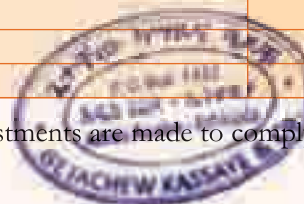
Net loan balance is outstanding loan balance less net recovery value of collaterals.

#### e) Fixed Assets

Fixed assets are stated at cost less accumulated depreciation. Depreciation is charged on the straight-line basis at the following rates per annum.

|                                   | %  |
|-----------------------------------|----|
| Vehicle                           | 20 |
| Furniture, fittings and equipment | 10 |
| Computers                         | 10 |
| Building                          | 5  |
| Acquired property                 | 5  |

For profit tax purpose, necessary adjustments are made to comply with the income tax proclamation 286/2002. (Note 15)



f) Revenue Recognition

Interest income and expense in the income statement are recognized on accrual basis. However, interest accruing on loans and advances referred to legal counsel including substandard, doubtful and loss loan categories are maintained under memorandum account and are recognized as income when collected.

Fee and commission income arises on financial services provided by the bank and are recognized as income when the services are provided to customers.

g) Foreign currencies

Foreign currency transactions are recorded at rates of exchange ruling at the date of the transactions. Monetary assets denominated in foreign currencies, which are stated at historical cost, are translated at the exchange rates ruling at June 30, 2015. Foreign exchange differences arising on translation are recognized in the income statement.

h) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and balance with the national Bank of Ethiopia, domestic banks.

i) Deferred Charges

Deferred charges represent expenses incurred for the establishment of Card Payment System Project & Core Banking & Data Migration Project. Deferred charges are amortized over five years. Deferred charges represent expenses incurred for the establishment of Card Payment System Project, Core Banking & Data Migration Project, Master card Project, Restructuring Project, IFB Project and Ethio-Switch Project. Deferred charges are amortized over five years.

j) Leasehold Land

The bank has acquired 2,254 sq. m. lease hold land from Addis Ababa City Administration for the period of 90 years on which it is constructing its future head quarters building. The cost of the lease hold land will be amortized over the remaining lease period once the construction of the building is completed and put in to use.

k) Assets Awaiting for Resale

Collaterals seized or foreclosed by the bank are classified as asset awaiting for resale if their carrying amount will be received principally through a sale transaction rather than continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition. Management is committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

### 3. CASH AND BANK BALANCES

|                                    | <b>Birr</b>                 | <b>2014<br/>Birr</b>        |
|------------------------------------|-----------------------------|-----------------------------|
| Cash on hand-local currency        | 583,528,819                 | 603,461,935                 |
| Cash on hand-foreign currency      | 45,693,396                  | 37,010,205                  |
| Cash on hand-ATM                   | 11,273,297                  | 11,805,776                  |
| Deposits with domestic banks       | 105,065                     | 105,095                     |
| NBE payment and settlement account | 327,644,582                 | 1,095,004,494               |
| Issue account                      | <u>518,725,538</u>          | <u>121,882,539</u>          |
|                                    | <b><u>1,486,970,697</u></b> | <b><u>1,869,270,044</u></b> |

### 4. DEPOSIT WITH FOREIGN BANKS

|                             | <b>Birr</b>               | <b>2014<br/>Birr</b>      |
|-----------------------------|---------------------------|---------------------------|
| Correspondent bank accounts | 393,621,380               | 720,815,450               |
| Fixed deposits              | -                         | -                         |
|                             | <b><u>393,621,380</u></b> | <b><u>720,815,450</u></b> |



## 5. NBE BILLS

Purchase of National Bank of Ethiopia (NBE) Bills, as per NBE Directive No MFA/NB EBILLS/001/2011, having a maturity period of five years.

## 6. EQUITY INVESTMENT

|                        | <b>Birr</b>       | <b>2014<br/>Birr</b> |
|------------------------|-------------------|----------------------|
| Eth. Switch S.CO       | 11,370,000        | 5,030,000            |
| Raya Brewery S.CO      | 24,000,000        | 24,000,000           |
| Africa insurance       | 9,000,000         | -                    |
| Raztransport           | 6,500,000         | -                    |
| Investment in GRD bond | <u>6,000,000</u>  | <u>-</u>             |
|                        | <u>56,870,000</u> | <u>29,030,000</u>    |

## 7. LOANS AND ADVANCES

a) The loans and advances are due as follows:-

|                                                         | <b>Birr</b>                 | <b>2014<br/>Birr</b>        |
|---------------------------------------------------------|-----------------------------|-----------------------------|
| Within 12 months                                        | 2,254,744,442               | 1,140,148,538               |
| After 12 months but within 24 months                    | 221,667,055                 | 262,564,479                 |
| After 24 months                                         | <u>3,677,095,950</u>        | <u>3,182,865,590</u>        |
|                                                         | <b>6,153,507,447</b>        | <b>4,585,578,607</b>        |
| <b>Add:-</b> Loans under litigation                     | <u>15,983,455</u>           | <u>18,836,955</u>           |
|                                                         | <b>6,169,490,902</b>        | <b>4,604,415,562</b>        |
| <b>Less:-</b> Provision for doubtful loans and advances | <u>97,575,104</u>           | <u>76,886,875</u>           |
|                                                         | <u><b>6,071,915,798</b></u> | <u><b>4,527,528,687</b></u> |

b) The composition of loans and advances by sector are as follows: -

|                                                 | <b>Birr</b>                 | <b>2014<br/>Birr</b>        |
|-------------------------------------------------|-----------------------------|-----------------------------|
| Agriculture                                     | 28,360,543                  | 51,733,372                  |
| Building construction                           | 159,252,374                 | 164,346,411                 |
| Manufacturing                                   | 766,506,266                 | 510,083,047                 |
| Hotel and tourism                               | 618,866,142                 | 479,920,337                 |
| Wholesale and retail                            | 1,045,515,258               | 700,043,585                 |
| Health services                                 | 30,041,105                  | 13,477,654                  |
| Transport vehicles                              | 710,201,212                 | 636,071,398                 |
| Miscellaneous domestic trade                    | 119,776,426                 | 103,609,345                 |
| Staff loans                                     | 29,480,065                  | 24,776,130                  |
| Consumers loans                                 | -                           | 9,087                       |
| Automobile loans                                | 7,674,493                   | 10,719,071                  |
| Export                                          | 953,598,362                 | 389,538,897                 |
| Import                                          | 1,021,267,645               | 989,115,740                 |
| Construction bridge loans                       | 262,703,560                 | 215,365,123                 |
| Mortgage loans                                  | 168,058,343                 | 128,061,002                 |
| Transport loans                                 | 53,562,461                  | 36,605,685                  |
| Personal loans                                  | 33,795,483                  | 24,899,733                  |
| Loans under litigation                          | 15,983,455                  | 18,836,955                  |
| Special staff loans                             | 143,897,523                 | 107,202,990                 |
| Advance against import bills                    | 944,115                     | -                           |
| Loans and advances past due                     | <u>6,071</u>                | <u>-</u>                    |
|                                                 | <b>6,169,490,902</b>        | <b>4,604,415,562</b>        |
| <b>Less: -</b> Provision for loans and advances | <u>97,575,104</u>           | <u>76,886,875</u>           |
|                                                 | <u><b>6,071,915,798</b></u> | <u><b>4,527,528,687</b></u> |



## 8. STOCKS OF SUPPLIES

|                        | <u>Birr</u>              | <u>2014<br/>Birr</u>     |
|------------------------|--------------------------|--------------------------|
| Negotiable instruments | 2,343,249                | 3,157,864                |
| Check books            | 890,836                  | 666,710                  |
| Stationary             | 4,542,749                | 5,192,847                |
| Bank forms             | 3,580,931                | 3,637,050                |
| Memorial coins         | 342,400                  | 344,800                  |
| Fixed assets in store  | 13,165,568               | 16,431,470               |
| EMV Visa cards         | 6,720,221                | 1,209,438                |
| Revenue stamp          | 11,341                   | 13,936                   |
| Others                 | <u>1,274,307</u>         | <u>982,846</u>           |
|                        | <b><u>32,871,602</u></b> | <b><u>31,636,961</u></b> |

## 9. OTHER ASSETS

|                                          | <u>Birr</u>               | <u>2014<br/>Birr</u>      |
|------------------------------------------|---------------------------|---------------------------|
| Prepayments and deposits                 | 145,449,633               | 123,569,451               |
| Receivable from NBE                      | 24,679                    | 23,493                    |
| Staff receivables                        | 2,578,714                 | 474,744                   |
| Accrued income receivables               | 57,095,102                | 36,250,222                |
| Receivable from African Insurance        | 1,500,987                 | 4,971,456                 |
| Adjustment and refund account            | 815,803                   | 814,848                   |
| Assets awaiting for resale               | 21,500,900                | 16,178,966                |
| Receivable from western union            | 25,870,422                | 62,174,199                |
| Receivable from Head office unit         | 601,534                   | 6,419                     |
| Receivable from branches under formation | 798,947                   | 4,796,840                 |
| Receivable from Kah Express Ltd          | 2,393,522                 | 9,878,542                 |
| Visa settlement receivable               | 406,201                   | 512,376                   |
| Money Gram Int. money transfer           | 4,690,258                 | 17,517,099                |
| Others                                   | <u>14,339,030</u>         | <u>51,297,967</u>         |
|                                          | 278,065,732               | 328,466,622               |
| <b>Less:</b> - Provision for bad debts   | <u>(5,701,900)</u>        | <u>(7,416,454)</u>        |
|                                          | <b><u>272,363,832</u></b> | <b><u>321,050,168</u></b> |

## 10. DEFERRED CHARGES

|                                 | <u>Balance<br/>01/07/2014<br/>Birr</u> | <u>Addition<br/>-<br/>Birr</u> | <u>Balance<br/>30/06/2015<br/>Birr</u> |
|---------------------------------|----------------------------------------|--------------------------------|----------------------------------------|
| <b>COST</b>                     |                                        |                                |                                        |
| Card Payment System-ATM         | 22,427,273                             | 4,361,612                      | 26,788,885                             |
| Core banking and data migration | 42,052,380                             | 5,299,615                      | 47,351,995                             |
| Master card project cost        | <u>3,546,323</u>                       | 456,309                        | 4,002,632                              |
| Restructuring project cost      | -                                      | 4,136,270                      | 4,136,270                              |
| IFB project cost                | -                                      | 31,300                         | 31,300                                 |
| Ethio-switch project cost       | -                                      | <u>1,528,540</u>               | <u>1,528,540</u>                       |
|                                 | <u>68,025,976</u>                      | <u>15,813,646</u>              | <u>83,839,622</u>                      |
| <b>AMORTIZATION</b>             |                                        |                                |                                        |
| Card Payment System-ATM         | 17,888,271                             | 5,357,777                      | 23,246,048                             |
| Core banking and data migration | <u>24,348,023</u>                      | <u>9,470,399</u>               | <u>33,818,422</u>                      |
|                                 | <u>42,236,294</u>                      | <u>14,828,176</u>              | <u>57,064,470</u>                      |
| <b>NET BOOK VALUE</b>           | <b><u>25,789,682</u></b>               |                                | <b><u>26,775,152</u></b>               |



## 11. PROPERTY, PLANT AND EQUIPMENT

|                               | Balance<br>01/07/14<br><u>Birr</u> | Additions<br><u>Birr</u>  | Adjustments<br><u>Birr</u> | Balance<br>30/06/15<br><u>Birr</u> |
|-------------------------------|------------------------------------|---------------------------|----------------------------|------------------------------------|
| <b>COST</b>                   |                                    |                           |                            |                                    |
| Premises                      | 4,882,001                          | -                         | -                          | 4,882,001                          |
| Motor vehicle                 | 95,825,716                         | 50,543,907                |                            | 146,369,623                        |
| Computer and accessories      | 111,597,073                        | 10,398,610                |                            | 121,995,683                        |
| Office and other equipment    | 53,933,218                         | 11,318,119                |                            | 65,251,337                         |
| Office furniture and fittings | 53,667,818                         | 15,938,901                | 520,646                    | 69,086,073                         |
| Acquired property             | 621,766                            | -                         | -                          | 621,766                            |
| Construction in progress:     | <u>350,293,709</u>                 | <u>45,906,195</u>         |                            | <u>396,199,904</u>                 |
|                               | <b><u>670,821,301</u></b>          | <b><u>134,105,732</u></b> | <b><u>520,646</u></b>      | <b><u>804,406,387</u></b>          |
| <b>DEPRECIATION</b>           |                                    |                           |                            |                                    |
| Premises                      | 1,392,108                          | 244,101                   |                            | 1,636,209                          |
| Motor vehicle                 | 57,102,596                         | 18,807,470                |                            | 75,910,066                         |
| Computer and accessories      | 35,858,398                         | 10,893,887                |                            | 46,752,285                         |
| Office and other equipment    | 18,310,670                         | 5,481,861                 |                            | 23,792,531                         |
| Office furniture and fittings | 19,950,484                         | 5,356,816                 | 495,814                    | 24,811,486                         |
| Acquired property             | <u>160,391</u>                     | <u>31,088</u>             |                            | <u>191,479</u>                     |
|                               | <b><u>132,774,647</u></b>          | <b><u>40,815,223</u></b>  | <b><u>495,814</u></b>      | <b><u>173,094,056</u></b>          |
| <b>NET BOOK VALUE</b>         | <b><u>538,046,654</u></b>          |                           |                            | <b><u>631,312,331</u></b>          |

## 12. DEPOSITS FROM CUSTOMERS

|                                            | <u>Birr</u>                 | 2014<br><u>Birr</u>         |
|--------------------------------------------|-----------------------------|-----------------------------|
| <b>Payable on Demand</b>                   |                             |                             |
| Private sector                             | 3,260,536,553               | 2,474,721,033               |
| Public agencies and enterprises            | 5,663,370                   | 3,575,930                   |
| Regional governments                       | 3,955                       | 3,955                       |
| Cooperatives and associations              | 17,251,751                  | 16,737,248                  |
| Non-resident accounts-foreign currency     | 165,801,689                 | 127,362,746                 |
| Non-transferable Birr account-non resident | 25,631,964                  | 18,122,626                  |
| Transferable birr account                  | 13,421,727                  | 12,872,163                  |
| Resident foreign currency account          | 8,820,290                   | 10,454,139                  |
| Zero balance account                       | 2,164                       | 52,209                      |
| Now account                                | 194,411,418                 | 127,241,003                 |
| Special demand deposit                     | 275,346,966                 | 151,470,376                 |
| Retention account                          | 66,898,913                  | 54,310,946                  |
| ECX payment and settlement account         | <u>41,583,481</u>           | <u>33,286,823</u>           |
|                                            | <b><u>4,075,374,241</u></b> | <b><u>3,030,211,197</u></b> |
| <b>Saving deposit</b>                      |                             |                             |
| Private sector                             | 4,836,516,639               | 4,004,073,144               |
| Cooperatives and associations              | 130,885,376                 | 119,323,106                 |
| Children trust fund                        | 7,916,456                   | 5,787,718                   |
| Special savings                            | 12,329,050                  | 11,872,537                  |
| Diaspora account                           | 47,563                      | 37,511                      |
| Provident fund                             | 93,867,783                  | 313,032,065                 |
| Non-interest bearing                       | 284,517,801                 | 178,874,123                 |
| Public agencies and enterprises            | 430,236                     | 781,915                     |
| Private institution employees pension fund | <u>362,347</u>              | <u>141,557</u>              |
|                                            | <b><u>5,366,873,251</u></b> | <b><u>4,633,923,676</u></b> |
| <b>Term deposits</b>                       |                             |                             |
| Private sector                             | 268,554,893                 | 256,503,720                 |
| Public agencies and enterprises            | 141,148,462                 | 103,631,147                 |
| Cooperatives                               | <u>18,378,349</u>           | <u>2,000,000.00</u>         |
| Diaspora account                           | <u>616,237</u>              | -                           |
|                                            | <b><u>428,697,941</u></b>   | <b><u>362,134,867</u></b>   |
|                                            | <b><u>9,870,945,433</u></b> | <b><u>8,026,269,740</u></b> |



### 13. DEPOSIT FROM FINANCIAL INSTITUTIONS

Payable on demand  
Saving deposit  
Fixed time deposit

|                    | <u>Birr</u>        | <u>2014<br/>Birr</u> |
|--------------------|--------------------|----------------------|
| Payable on demand  | 33,521,584         | 55,209,612           |
| Saving deposit     | 22,665,859         | 29,683,023           |
| Fixed time deposit | <u>290,614,565</u> | <u>273,948,931</u>   |
|                    | <u>346,802,008</u> | <u>358,841,566</u>   |

### 14. OTHER LIABILITIES

Cashier payment order  
Blocked current account  
Unearned revenue  
Accrued interest on savings and deposits  
Provision for annual leave  
Old drafts payable  
Local transfer payable  
Payable to international money transfer agents  
Provision for bonus  
Exchange payable to NBE  
Deposit for guarantees issued  
Miscellaneous payable  
Taxes and stamp duty charges  
Service charges payables  
Inter branch  
Dividend payable  
Guarantee fee payable  
Staff payable  
Court case  
Income tax payable  
Accrued charges  
Pension payable  
Directors fee payable

|                                                | <u>Birr</u>        | <u>2014<br/>Birr</u> |
|------------------------------------------------|--------------------|----------------------|
| Cashier payment order                          | 211,949,600        | 234,075,063          |
| Blocked current account                        | 8,174,539          | 12,097,315           |
| Unearned revenue                               | 3,222,926          | 2,950,977            |
| Accrued interest on savings and deposits       | 29,877,909         | 22,594,756           |
| Provision for annual leave                     | 36,350,502         | 31,706,671           |
| Old drafts payable                             | 34,489,661         | 35,559,872           |
| Local transfer payable                         | 22,912,760         | 15,193,069           |
| Payable to international money transfer agents | 28,851,529         | 75,001,731           |
| Provision for bonus                            | 18,475,861         | 15,656,501           |
| Exchange payable to NBE                        | 8,154,002          | 12,007,684           |
| Deposit for guarantees issued                  | 38,643,364         | 26,780,213           |
| Miscellaneous payable                          | 2,781,317          | 156,441              |
| Taxes and stamp duty charges                   | 7,510,374          | 22,633               |
| Service charges payables                       | 1,777,186          | 422,876              |
| Inter branch                                   | 16,615,419         | 18,540,136           |
| Dividend payable                               | 32,145             | 1,102,546            |
| Guarantee fee payable                          | 64,282,747         | 46,659               |
| Staff payable                                  | 19,174,818         | 18,313,152           |
| Court case                                     | 3,320,807          | 55,455               |
| Income tax payable                             | 221,458            | 207,063              |
| Accrued charges                                | 473,981            | 108                  |
| Pension payable                                | <u>450,000</u>     | <u>450,000</u>       |
| Directors fee payable                          | <u>557,742,905</u> | <u>522,940,921</u>   |

### 15. PROVISION FOR TAXATION

a) Provision for taxation

Balance as at July 1, 2013

Less: -Payments

Profit before tax

Add: -Non allowable expenses

Depreciation in accordance with accounting policy

Donation and contribution

Entertainment

Less: - Allowable expenses/income

Depreciation in accordance with tax regulation 286/2002

Birr

95,354,134

95,354,134

Nil

**452,572,388**

40,815,224

1,753,324

714,562

**43,283,110**

48,276,457



|                                                                |                    |
|----------------------------------------------------------------|--------------------|
| Interest earned on Foreign Banks Deposits                      | 168,583            |
| Interest earned on NBE Bill                                    | 108,686,276        |
| Interest earned on special certificate of deposit at Enat Bank | 3,220,890          |
| Interest earned on Bond                                        | 131,178            |
| Bad debt recovered                                             | <u>1,614,872</u>   |
|                                                                | <u>162,098,256</u> |
| Taxable Profit                                                 | <u>333,757,242</u> |
| Provision for profit tax @ 30%                                 | <u>100,127,173</u> |

b) Depreciation for tax purpose

|                                      | Premise and<br>acquired<br>properties | Computers<br>and<br>accessories | Other business<br>assets | Total              |
|--------------------------------------|---------------------------------------|---------------------------------|--------------------------|--------------------|
|                                      | <u>Birr</u>                           | <u>Birr</u>                     | <u>Birr</u>              | <u>Birr</u>        |
| Balance brought forward              | <u>5,503,767</u>                      | <u>45,655,074</u>               | <u>92,156,750</u>        | <u>143,315,591</u> |
| Current year addition                |                                       | 10,398,610                      | 77,800,926               | <u>88,199,536</u>  |
| Current year Adjustment/disposal     | <u>-</u>                              |                                 | <u>(18,435)</u>          | <u>(18,435)</u>    |
| Depreciation base                    | <u>5,503,767</u>                      | <u>56,053,684</u>               | <u>169,939,241</u>       | <u>231,496,692</u> |
| Tax allowance<br>5%,25%,20%          | <u>275,188</u>                        | <u>14,013,421</u>               | <u>33,987,848</u>        | <u>48,276,457</u>  |
| Depreciation base<br>carried forward | <u>5,503,767</u>                      | <u>42,040,263</u>               | <u>135,951,393</u>       |                    |

16. PAID UP CAPITAL

|                                | <u>Birr</u>          |
|--------------------------------|----------------------|
| Balance as at July 1, 2014     | 1,341,291,000        |
| <u>Add:</u> -New shares issued | 22,595,000           |
| Capitalized dividend           | <u>133,948,000</u>   |
|                                | <u>1,497,834,000</u> |

17. LEGALRESERVE

a) The detail is as follows

|                                              |                    |
|----------------------------------------------|--------------------|
| Balance as at July 1, 2014                   | 538,669,696        |
| <u>Add:</u> -Transfer from Retained Earnings | <u>88,111,304</u>  |
|                                              | <u>626,781,000</u> |

b) 25% of the net profit after taxation is transferred to legal reserve account until the balance reaches the paid up capital in accordance with Proclamation No. 592/2008 article 19(1) of the Licensing and Supervision of Banking

18. RETAINED EARNINGS

|                                      | <u>Birr</u>        |
|--------------------------------------|--------------------|
| Balance as at July 1, 2014           | 238,830,596        |
| <u>Less: - Capitalized Dividend</u>  | <u>131,550,950</u> |
| Dividend paid on cash                | 97,051,058         |
| Dividend transferred to liability    | <u>10,228,588</u>  |
| <u>Add:</u> -Net profit for the year | <u>264,333,911</u> |



## 19. INTEREST INCOME

|                                         | <u>Birr</u>               | <u>2014<br/>Birr</u>      |
|-----------------------------------------|---------------------------|---------------------------|
| Interest on loans and advances          | 741,417,413               | 571,388,919               |
| Treasury bills                          | -                         | 2,304,450                 |
| Interest on fixed time deposit with NBE | 3,220,890                 | 5,904,763                 |
| National bank of Ethiopia Bills         | 108,686,276               | 80,168,884                |
| Interest on deposits with foreign banks | 168,583                   | 218,494                   |
| Grand Ethiopia Ren.Dam Bond             | <u>131,178</u>            | <u>-</u>                  |
|                                         | <b><u>853,624,341</u></b> | <b><u>659,985,510</u></b> |

## 20. INTEREST EXPENSE

|                        | <u>Birr</u>               | <u>2014<br/>Birr</u>      |
|------------------------|---------------------------|---------------------------|
| Savings deposits       | 211,018,945               | 179,640,535               |
| Fixed time deposits    | 70,560,489                | 49,961,851                |
| Special demand deposit | 9,126,619.88              | 856,588                   |
| Leasehold land         | <u>479,908</u>            | <u>-</u>                  |
|                        | <b><u>291,185,962</u></b> | <b><u>230,458,974</u></b> |

## 21. COMMISSION, FEES AND CHARGES

|                             | <u>Birr</u>               | <u>2014<br/>Birr</u>      |
|-----------------------------|---------------------------|---------------------------|
| Letter of credit            | 75,723,882                | 74,089,805                |
| Letter of guarantees issued | 64,252,351                | 37,064,828                |
| Service charges-local       | 1,140,063                 | 885,461                   |
| Local transfer and others   | <u>11,830,128</u>         | <u>13,395,380</u>         |
|                             | <b><u>152,946,424</u></b> | <b><u>125,435,474</u></b> |

## 22. OTHER INCOME

|                                | <u>Birr</u>             | <u>2014<br/>Birr</u>    |
|--------------------------------|-------------------------|-------------------------|
| Rebate                         | 879,807                 | 765,719                 |
| Swift charge                   | 2,203,754               | 1,865,836               |
| Rent                           | 114,500                 | 89,720                  |
| Gain on disposal of old assets | 241,593                 | 2,374,597               |
| Cash surplus                   | 186,033                 | 82,129                  |
| Estimation fee                 | 934,221                 | 472,086                 |
| Correspondent charges          | -                       | 578                     |
| Bad debts collected            | 290,000                 | 2,492                   |
| Sundries                       | <u>2,891,482</u>        | <u>1,859,492</u>        |
|                                | <b><u>7,741,390</u></b> | <b><u>7,512,649</u></b> |



## 23. GENERAL AND ADMINISTRATIVE EXPENSES

|                                  | <u>Birr</u>        | <u>2014</u><br><u>Birr</u> |
|----------------------------------|--------------------|----------------------------|
| Office rent                      | 82,857,989         | 63,228,800                 |
| Stationery and printing          | 13,270,186         | 13,378,823                 |
| Communication                    | 11,337,130         | 9,269,281                  |
| Fuel and lubricants              | 5,377,284          | 4,734,036                  |
| IT support charges               | 4,681,352          | 5,308,611                  |
| Advertising and publicity        | 9,711,910          | 6,639,329                  |
| Repair and maintenance           | 6,794,116          | 6,447,859                  |
| Insurance                        | 5,547,663          | 6,277,270                  |
| Electricity and water            | 1,509,046          | 1,438,303                  |
| Membership subscription          | 522,073            | 369,536                    |
| Entertainment                    | 714,562            | 902,388                    |
| Wages                            | 804,276            | 447,048                    |
| Inauguration                     | 249,779            | 160,336                    |
| Depreciation                     | 40,815,224         | 30,281,614                 |
| Amortization                     | 14,828,176         | 12,895,931                 |
| Cleaning supplies                | 764,388            | 679,438                    |
| Transportation                   | 2,096,696          | 2,618,909                  |
| Guest house expense              | 33,958             | 24,743                     |
| License and inspection fee       | 24,500             | 19,500                     |
| Perdiem & travel                 | 3,369,055          | 3,733,361                  |
| Leased line for computerization  | 5,606,304          | 4,064,355                  |
| Donation and contribution        | 2,753,324          | -                          |
| Renovation                       | 142,738            | 267,207                    |
| Correspondent charges            | 948,447            | 817,888                    |
| Money transfer charges           | 1,315,375          | 819,591                    |
| Fixed assets below Birr 1000     | 1,257,662          | 861,351                    |
| Motor vehicle inspection         | 202,932            | 207,215                    |
| legal                            | 70,353             | 327,872                    |
| Municipality fees and taxes      | 272,377            | 263,583                    |
| Sundries                         | 7,968,772          | 5,071,835                  |
| Interest paid on lease hold land | <u>225,847,647</u> | <u>181,556,013</u>         |

## 24. DIRECTORS' FEE

|                         | <u>Birr</u>    | <u>2014</u><br><u>Birr</u> |
|-------------------------|----------------|----------------------------|
| Board meeting allowance | 198,250        | 186,239                    |
| Board Compensation      | 450,000        | 450,000                    |
|                         | <u>648,250</u> | <u>636,239</u>             |



## 25. CONTINGENT LIABILITIES AND COMMITMENTS

- a) Contingent liabilities represent credit-related commitments to extend letter of credit, guarantees and of outward bill collections sight contracts which are designed to meet the requirements of the Bank's customers toward third parties. Commitments represent the Bank's approved but unutilized facilities and other commitments of the Bank.
- b) The detail is as follows:-

|                                                                                       | <u>Birr</u>          | 2014<br><u>Birr</u>  |
|---------------------------------------------------------------------------------------|----------------------|----------------------|
| <b><u>Contingent Liabilities</u></b>                                                  |                      |                      |
| Letter of credit                                                                      | 1,117,309,988        | 902,241,032          |
| Bank guarantee                                                                        | <u>2,452,737,921</u> | <u>1,106,746,710</u> |
|                                                                                       | <u>3,570,047,909</u> | <u>2,008,987,742</u> |
| <b><u>Commitments</u></b>                                                             |                      |                      |
| Undrawn loans and advances approved but not disbursed                                 | 111,666,560          | 232,633,032          |
| Unutilized merchandise revolving facility and unutilized advance against export bills | 648,803,453          | 427,594,976          |
| Unutilized overdraft facility                                                         | <u>506,121,766</u>   | <u>279,548,251</u>   |
|                                                                                       | <u>1,266,591,779</u> | <u>939,776,259</u>   |

- c) The bank has a lien on the goods imported through letter of credit as the suppliers are required to send shipping documents directly to the Bank.
- d) The risk exposure involved in connection with the performance guarantees issued is managed in the following manner. The bank has held collaterals and letters of undertaking in respect of most guarantees issued to its customers;

## 26. MATURITIES OF ASSETS AND LIABILITIES

- a) The detail is as follows: -

|                                 | <u>Total</u><br><u>Birr</u>  | <u>Less than 6</u><br><u>months</u><br><u>Birr</u> | <u>From 6 months</u><br><u>to one year</u><br><u>Birr</u> | <u>Over</u><br><u>one year</u><br><u>Birr</u> |
|---------------------------------|------------------------------|----------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------|
| <b><u>ASSETS</u></b>            |                              |                                                    |                                                           |                                               |
| Cash and bank balances          | 2,396,697,604                | 2,396,697,604                                      |                                                           |                                               |
| Fixed time deposit              | 50,000,000                   | 50,000,000                                         |                                                           |                                               |
| NBE bills                       | 4,162,844,000                |                                                    |                                                           | 4,162,844,000                                 |
| Loans and advances              | 6,071,915,798                |                                                    | 2,254,744,442                                             | 3,817,171,356                                 |
| Other assets and stock supplies | 305,235,434                  |                                                    | 305,235,434                                               |                                               |
| Deferred charges                | 26,775,152                   |                                                    |                                                           | 26,775,152                                    |
| Leasehold land                  | 9,714,740                    |                                                    |                                                           | 9,714,740                                     |
| Equity investment               | 56,870,000                   |                                                    |                                                           | 56,870,000                                    |
| Fixed assets                    | <u>631,312,331</u>           |                                                    |                                                           |                                               |
| <b>Total Assets</b>             | <b><u>13,711,365,059</u></b> | <b><u>2,446,697,604</u></b>                        | <b><u>2,559,979,876</u></b>                               | <b><u>8,704,687,579</u></b>                   |



## **LIABILITIES AND SHAREHOLDERS' FUND**

|                                                  |                              |                              |                             |                             |
|--------------------------------------------------|------------------------------|------------------------------|-----------------------------|-----------------------------|
| Customers' deposits                              | 9,870,945,433                | 9,870,945,433                |                             |                             |
| Deposit in financial institutions                | 346,802,008                  | 56,187,443                   | 290,614,565                 |                             |
| Other liabilities                                | 557,742,905                  | -                            | 557,742,905                 |                             |
| Margin held                                      | 416,711,390                  | 416,711,390                  | -                           |                             |
| Leasehold and payable                            | 4,663,139                    | -                            | 388,590                     | 4,274,549                   |
| Profit tax payable                               | 100,127,173                  | 100,127,173                  |                             |                             |
| Shareholders' funds                              | <u>2,414,373,011</u>         | <u>-</u>                     | <u>264,333,911</u>          | <u>2,150,039,100</u>        |
| <b>Total liabilities and shareholders' funds</b> | <b><u>13,711,365,059</u></b> | <b><u>10,443,971,439</u></b> | <b><u>1,113,079,971</u></b> | <b><u>2,154,313,649</u></b> |

- b) The analysis reflects the contractual maturities of assets and liabilities, which have been determined on the basis of the remaining period at the balance sheet date to the contractual maturity date. In the case of assets and liabilities that do not have a contractual maturity date, the period in which these are assumed to mature is taken as the expected date of maturity.

## **27. RELATED PARTY TRANSACTIONS**

- a) The significant balances and transactions included in the financial statements are indicated as:-

|                                            | <b><u>Birr</u></b>        | <b><u>2014<br/>Birr</u></b> |
|--------------------------------------------|---------------------------|-----------------------------|
| Loans and advances at June 30, 2015        | 144,450,111               | 90,525,934                  |
| Customers' deposits at June 30, 2015       | 603,766,839               | 1,752,644,097               |
| "Guarantees issued/contingent liabilities" | 80,847,545                | -                           |
| Interest income for the year               | 10,860,821                | 16,095,975                  |
| Interest expense for the year              | <u>6,174,701</u>          | <u>3,363,990</u>            |
|                                            | <b><u>846,100,017</u></b> | <b><u>1,862,629,996</u></b> |

- b) These represent transactions with certain related parties with major shareholders of the bank or directors who have control over decision of the bank. The terms of these transactions were approved by the bank's management on agreed terms.

## **28. RISK MANAGEMENT**

This note provides details of the Bank's exposure to risk and describes the methods used by management to manage such risk. The most important types of financial risks to which the Bank is exposed are credit risk, liquidity risk, foreign exchange risk, interest rate risk and operational risk.

### **Credit Risk**

Credit risk, both on and off balance sheet, is managed and monitored in accordance with defined credit policies and procedures. The credit worthiness of each counterpart is evaluated and appropriate credit limits are established. To reduce individual counterparty credit risk the Bank ensures, whenever necessary, that all loans are secured by acceptable forms of collateral. The bank has also established credit limits across industries and products; it regularly reviews its credit exposure. The bank loans are diversified against various sectors as shown in Note 7 to the financial statements.

### **Liquidity Risk**

Liquidity risk arises in the general funding activities of the Bank and the management of positions. It includes the risk of being unable to fund assets at appropriate maturities and rates and the risk of being unable to liquidate an asset at a reasonable price and in appropriate time frame. The Bank has a reasonable funding base. Funds are raised mainly from customers' deposits. The maturity profile is monitored by management to ensure adequate liquidity is maintained.



Note 26 to the financial statements analyses the contractual maturities of assets and liabilities. These have been determined on the basis of the remaining period to maturity as at the balance sheet date but do not take account of the effective maturities as indicated by the Bank's deposit retention history and the availability of liquid funds.

#### Foreign Exchange Risk

Foreign exchange risks are controlled by maintaining major currencies whose exchange rate against the reporting currency has always been appreciating. The bank settles foreign exchange transactions of customers at the exchange rate ruling on the date of the transactions. Hence, the customers bear the cost of the increase in the exchange rates.

#### Interest Rate Risk

Interest rate risk is the risk that fair value or future cash flows will fluctuate because changes in the market interest rate. The bank often revises its lending rate across segments of the credit portfolio based on changes in the cost of fund, reserve requirement and the perceived risk in each credit portfolio segment to keep the overall profitability. This risk is managed by including a variable interest rate clause in the loans and advances contracts with customers.

#### Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal process and systems), fraud, malpractices or external events. The bank manages its operational risk through implementation sound policies, procedures and staff training on proper implementation of operational manuals by the operational units. Additionally the bank has strong oversight and supervision and internal control function. Besides, IT system and management audit have been started to strengthen operational risk management framework.

### 29. EARNINGS PER SHARE

Earnings per share is calculated by dividing the net profit after tax but before legal reserve amounting to Birr 352,445,215(2014:318,440,795) by the weighted average number of shares outstanding during the year of 1,444,961 (2014:1,218,325)

### 30. MEMORANDUM ACCOUNTS

|                                                  | <b>Birr</b>               | <b>2014<br/>Birr</b>      |
|--------------------------------------------------|---------------------------|---------------------------|
| Loan and advance written off kept in memo        | 74,185,273                | 73,583,635                |
| Interest on non performing loans                 | 25,686,967                | 26,023,885                |
| IBC-acceptance and sight                         | 28,851,392                | 31,482,649                |
| OBC-own branches and other bank's city clearance | 7,380,909                 | 7,380,909                 |
| Outward document bills for collection-sight      | 41,345,427                | 46,148,490                |
| OBC-foreign                                      | 319,051                   | 319,051                   |
| Stock account other materials                    | 8,301                     | 8,301                     |
| stocks                                           | 9,084                     | 9,084                     |
| Money bags                                       | 9,745                     | 10,014                    |
| Uncollected penalty charges on bounced checks    | 1,328,127                 | 974,717                   |
| Used furniture and equipment                     | <u>139,907</u>            | <u>125,882</u>            |
|                                                  | <b><u>179,264,183</u></b> | <b><u>186,066,617</u></b> |



## Addresses of City Branches

| No. Branch                 | Fixed Line                 | Fax             | P.O.Box    |
|----------------------------|----------------------------|-----------------|------------|
| * Head Office              | 011 552 3800               | 011 552 3520/21 | 1018       |
| 1 Abakoran                 | 011 278 1177/76            | 011 278 1146    | 51177      |
| 2 Abinet Area              | 011 278 0571/44            | 011 278 0551    | 1018       |
| 3 Addisu Gebeya            | 011 126 4402/12            | 011 126 4380    | 1018       |
| 4 Africa Avenue            | 011 662 4772/69            | 011 662 4770    | 1018       |
| 5 Africa Union             | 011 554 7061/63            | 011 554 7062    | 43186      |
| 6 Agar                     | 011 667 0436 /011 667 0313 | 011 667 0429    | 1018       |
| 7 Alem Bank Area           | 011 369 4782 /011 369 4708 | 011 369 4759    | 1018       |
| 8 Arada                    | 011 111 1074/75            | 011 111 1676    | 1018       |
| 9 Atlas Area               | 011 639 2083/91            | 011 639 2074    | 1018       |
| 10 Ayat Addebabay          | 011 639 0044/28            | 011 639 0064    | 1018       |
| 11 Ayer Tena               | 011 369 3400/52            | 011 369 3444    | 1018       |
| 12 Bambis Area             | 011 557 6343/58            | 011 552 4455    | 1018       |
| 13 Beklobet                | 011 466 3580/81            | 011 466 3608    | 101841     |
| 14 Bisrate Gebriel Area    | 011 868 9548               |                 | 1018       |
| 15 Bole                    | 011 552 3524 /011 553 9569 | 011 552 4455    | 1062/1110  |
| 16 Bole Medhanialelem Area | 011 661 6135/36            | 011 663 8968    | 713/1250   |
| 17 Bole Michael Area       | 011 639 2043/07            | 011 639 2024    | 1018       |
| 18 Cathedral Area          | 011 156 0002/60            | 011 156 0010    | 1018       |
| 19 CMC Area                | 011 647 9047/43            | 011 647 9048    | 1018       |
| 20 Gerji                   | 011 629 8141/14            | 011 629 8118    | 737/1110   |
| 21 Gerji Sunshine Area     | 011 629 0265 /011 629 0016 | 011 629 0158    | 1018       |
| 22 Goffa                   | 011 465 5816/17            | 011 465 4879    | 56810      |
| 23 Goffa Camp              | 011 466 8784 /011 467 1174 | 011 416 5166    | 1018       |
| 24 Goffa Mebrat Hail       | 011 467 3753 /011 466 1545 | 011 466 1926    | 1018       |
| 25 Gullele                 | 011 273 2016/17            | 011 273 2022    | 1018       |
| 26 Habte Giorgis           | 011 111 2972/73            | 011 157 8499    | 24215      |
| 27 Haya Arat Area          | 011 618 0677 /011 618 0784 | 011 618 0734    | 180/1251   |
| 28 Hayahulet Area          | 011 667 2428/14            | 011 667 2448    | 24704/1000 |
| 29 ILRI                    | 011 645 9752/53            | 011 645 9755    | 1018       |
| 30 Jemo                    | 011 471 3042/33            | 011 471 3038    | 1018       |
| 31 Kaliti                  | 011 439 4285/86            | 011 439 4284    | 180        |
| 32 Kaliti Masetlegna       | 011 439 1109 /011 439 0668 | 011 439 1120    | 1018       |
| 33 Kazanchis Area          | 011 554 5670/71            | 011 554 5665    | 1018       |
| 34 Kidist Mariam Area      | 011 157 0029/33            | 011 157 0259    | 31174      |
| 35 Lafto                   | 011 471 0028/29            | 011 471 0009    | 1018       |
| 36 Lebu                    | 011 471 2756/71            | 011 471 2202    | 1018       |
| 37 Lideta Area             | 011 552 0961 /011 553 9872 | 011 552 3050    | 1018       |
| 38 Megenagna               | 011 667 4016/12            | 011 667 3730    | 1018       |
| 39 Merkato                 | 011 275 2867 /011 275 2119 | 011 275 2799    | 1080       |
| 40 Mesalemia               | 011 276 8611 /011 276 5154 | 011 276 5142    | 26661      |
| 41 Meskel                  | 011 551 6652 /011 551 2728 | 011 551 6834    | 27571/1000 |
| 42 Meskel Flower           | 011 416 3760 /011 416 8005 | 011 416 6189    | 1018       |
| 43 Militarytera Area       | 011 213 4605 /011 213 4597 | 011 213 4609    | 186195     |
| 44 Nefas silk              | 011 470 7612/15            | 011 470 7634    | 1018       |
| 45 Saris Addisu sefer      | 011 470 7694 /011 470 7718 | 011 470 7682    | 1018       |
| 46 Sebara Babur Area       | 011 157 0186 /011 157 0329 | 011 157 0040    | 20493      |
| 47 Sengatera               | 011 557 6952/54            | 011 557 6947    | 1011       |
| 48 Shala Menafesha Area    | 011 618 9303 /011 663 2094 | 011 663 0808    | 110705     |
| 49 Stadium                 | 011 558 0105/07            | 011 558 0106    | 1018       |
| 50 Summit Area             | 011 667 9001/22            | 011 667 9015    | 1018       |
| 51 Tekle Haymanot          | 011 156 3813/12            | 011 156 3811    | 56734      |
| 52 Wellosefer Area         | 011 466 8006/93            | 011 466 8098    | 1018       |
| 53 Weyra-Bethel Area       | 011 349 2184 /011 349 5308 | 011 349 5536    | 1018       |
| 54 Wuhalimat Area          | 011 663 1518/17            | 011 662 5150    | 170201     |

| Regional Branches |                             |                            |              |         |
|-------------------|-----------------------------|----------------------------|--------------|---------|
| No.               | Branch                      | Fixed line                 | Fax          | P.O.Box |
| *                 | Northern District Office    | 034 241 5185/86            | 034 241 5225 | 1084    |
| 1                 | Abji Addi                   | 034 446 0503 /034 446 0313 | 034 446 0987 | 12      |
| 2                 | Adama                       | 022 111 9055/86            | 022 112 6070 | 1900    |
| 3                 | Adama Boset                 | 022 212 0055/37            | 022 212 0014 | 1900    |
| 4                 | Addi Hawusi                 | 034 440 84 39/31           | 034 440 6598 | 1018    |
| 5                 | Adigrat                     | 034 445 2866 /034 445 2790 | 034 445 2745 | 237     |
| 6                 | Adi Shumdhun                | 034 241 0017/44            | 034 241 0046 | 2141    |
| 7                 | Adwa                        | 034 771 4046/43            | 034 771 4047 | 105     |
| 8                 | Agaro                       | 047 221 1031/50            | 047 221 1499 | 404     |
| 9                 | Alamata                     | 034 774 0772 /034 774 0264 | 034 774 0254 | 77      |
| 10                | Aleta Wondo                 | 046 224 0453 /046 224 0687 | 046 224 1197 | 92      |
| 11                | Arbaminch                   | 046 881 5093/76            | 046 881 0316 | 2073    |
| 12                | Asella                      | 022 331 8292/94            | 022 331 8293 | 574     |
| 13                | Assosa                      | 057 775 1362/66            | 057 775 1459 | 80      |
| 14                | Atote-Hawassa               | 046 212 5017/15            | 046 212 5055 | 246     |
| 15                | Axum                        | 034 775 3631/95            | 034 775 3440 | 277     |
| 16                | Bahir Dar                   | 058 220 2038/39            | 058 220 2037 | 1125    |
| 17                | Bishoftu                    | 011 437 1062/25            | 011 437 1010 | 1721    |
| 18                | Castle (Mekelle)            | 034 440 2689/79            | 034 440 2697 | 1804    |
| 19                | Debre Birhan                | 011 681 1803 /011 681 4872 | 011 681 4665 | 1018    |
| 20                | Dessie                      | 033 111 3788/89            | 033 111 3790 | 1277    |
| 21                | Dilla                       | 046 331 1105 /046 331 0120 | 046 331 0119 | 1018    |
| 22                | Dire Dawa                   | 025 112 4669 /025 111 1101 | 025 111 0841 | 107     |
| 23                | Dukem                       | 011 432 0945 /011 432 0753 | 011 432 0943 | 51      |
| 24                | Edaga Hamus                 | 034 773 0546 /034 773 0185 | 034 773 0164 | 39      |
| 25                | Edaga Mekelle               | 034 441 3666/22            | 034 441 3748 | 1090    |
| 26                | Endaselassie                | 034 444 4117/31            | 034 444 4051 | 275     |
| 27                | Enticho                     | 034 449 0602 /034 449 0803 | 034 449 0145 | 02      |
| 28                | Fasiledes(Gondar)           | 058 126 0022/23            | 058 126 0020 | 02      |
| 29                | Furi                        | 011 367 9206/04            | 011 367 9208 | 1018    |
| 30                | Gamebella                   | 047 551 1950 /047 551 1767 | 047 511 1944 | 164     |
| 31                | Gendawuha (Metema)          | 058 331 0431 /058 331 0278 | 058 331 0009 | 19      |
| 32                | Gondar                      | 058 111 4816/15            | 058 111 4620 | 02      |
| 33                | Hafet-Issa Area (Dire Dawa) | 025 112 4674 /025 112 2469 | 025 112 4675 | 249     |
| 34                | Harar                       | 025 666 3623 /025 666 4622 | 025 666 9819 | 1434    |
| 35                | Hawassa                     | 046 220 2629 /046 220 4172 | 046 220 5480 | 723     |
| 36                | Hawelti (Mekelle)           | 034 441 9674 /034 441 9433 | 034 441 9675 | 2141    |
| 37                | Hosanna                     | 046 555 4216/09            | 046 555 4053 | 184     |
| 38                | Humera                      | 034 448 0005/07            | 034 448 0006 | 38      |
| 39                | Illala Area                 | 034 440 6954/56            | 034 440 8407 | 1688    |
| 40                | Jijiga                      | 025 775 7628 /025 775 2057 | 025 775 2058 | 491     |
| 41                | Jimma Abajifar              | 047 111 6393/05            | 047 111 6301 | 1358    |
| 42                | Kezira (Dire Dawa)          | 025 111 0285 025 113 0372  | 025 113 0412 | 107     |
| 43                | Kombolcha                   | 033 551 0753/54            | 033 551 0323 | 332     |
| 44                | Maichew                     | 034 777 0563/49            | 034 777 0473 | 585     |
| 45                | Mehal Adama                 | 022 111 2280/83            | 022 111 2285 | 1422    |
| 46                | Mekelle                     | 034 440 8933/34            | 034 440 3269 | 930     |
| 47                | Meki                        | 022 118 1246/27            | 022 118 0137 | 53      |
| 48                | Metema Yohannes             | 058 231 1138/39            | 058 331 0278 | 19      |
| 49                | Meyda Agame(Adigrat)        | 034 445 1785/94            | 034 445 1788 | 237     |
| 50                | Mizan Aman                  | 047 135 0066 /047 135 0098 | 047 135 0059 | 222     |
| 51                | Nekemte                     | 057 661 3068/81            | 057 661 3065 | 377     |
| 52                | Romanat Area                | 034 440 6608/10            | 034 440 8591 | 757     |
| 53                | Sebeta                      | 011 338 0359/66            | 011 338 0351 | 292     |
| 54                | Shashemene                  | 046 110 3468/66            | 046 110 3469 | 623     |
| 55                | Shire                       | 034 444 2165 /034 444 2424 | 034 444 2229 | 116     |
| 56                | Tana Bahir Dar              | 058 226 2015 /058 226 2002 | 058 226 2021 | 1125    |
| 57                | Tog Wajaale                 | 025 882 0033/32            | 025 882 0034 | 1301    |
| 58                | Tulu Bollo                  | 011 342 0064 /011 342 0057 | 011 342 0065 | 15      |
| 59                | Wolayita Sodo               | 046 551 4592 /046 551 4593 | 046 551 4777 | 299     |
| 60                | Weliso                      | 011 341 1984 /011 341 1617 | 011 341 0187 | 415     |
| 61                | Wukro                       | 034 443 0373 /034 443 0683 | 034 443 0643 | 176     |
| 62                | Yirgachefe                  | 046 332 0553 /046 332 0410 | 046 332 0552 | 118     |



## Branch Network

# Click WEGAGEN



## ክሊክ ወጋገን CLICK WEGAGEN

**ክሊክ ወጋገን የኢንተርኔት ባንክ አገልግሎቶችን በመጠቀም በታና ጊዜ ሳይገድቡ፦**

- በባንኩ ኮሚፒንግ እንዲሁም ወደ ሌላው ሒሳብ እና ለሌሎች የባንኩ ደንበኞች ገንዘብ ማስተላለፍ
- በባንኩ ሒሳብ ለሌላቸው ገንዘብ መላክ
- ለድርጅትዎ ሰራተኞች ደብዳቤ መክፈል
- የቼክ በብ መጠየቅ ፣ የቼክ ከፍያን መክፈትና ማስቆም
- ስለብድርዎ ዝርዝር መግለጫ ማግኘት
- የሒሳብዎን መጠን ማወቅ
- አዋር ወይም መላኩ የሒሳብ መግለጫ እና የውጭ ምዝፈ ዋጋ ማግኘት ይቻላል ።

ዛሬውኑ በግልጽ በምትገኙት ቅርንጫፋችን እመልክተው የኢንተርኔት ባንክ አገልግሎቶችን ተጠቃሚ በመሆን ጊዜዎን ይቆጥቡ፡፡

**ለተሟላ የኢንተርኔት ባንክ አገልግሎት ክሊክ ወጋገን**

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# የሞባይል ባንክ አገልግሎት ከወጋገን ባንክ

## በስልክዎ ባንክዎ አገልግሎቶችን

- በባንኩ ከሚገኝ አገልግሎት ውስጥ ወደ ሌላው አሰሪዎ እና ሌሎች የባንኩ ድጋፊዎች ጋር በማጠናከሩ
- የገንዘብ ማጠናከሪያ፣ የገንዘብ ክፍያን መክፈትና ማስፈጸም
- በአሰሪዎ ላይ ለማድረግ ማንኛውም አገልግሎት
- አዎንታዊ የልዩነት መልዕክት (SMS) ማግኘት
- ስለባንኩ ግብርና መረጃ ማግኘት
- የአሰሪዎን መጠን ማወቅ
- አዎንታዊ የአሰሪዎ መረጃ እና የውጭ ምክር ቀጋ ማግኘት ይቻላል።

አገልግሎቱን በማንኛውም የሞባይል ስልክ ወደ \*866\* በመደወል ማግኘት ይቻላል።  
ዛሬውኑ በማንኛውም የባንክዎን ቅርንጫፍ አመልክተው የስልክዎ ባንክዎ አገልግሎቶችን ተጠቃሚ በመሆን ጊዜዎን ይቆጥቡ።



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# ወጋገን አማካኝ

## ወለድ አልባ የባንክ አገልግሎት

ወለድ መከፈልም ሆነ መቀበል ሳይኖርብኝ ገንዘቤን ማስተመገጥና ለሰራዊቱ የፋይናንስ ድጋፍ ማግኘት ቸያለዎብኝ።



የብልፅገናዎ አጋር  
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